# **Audax Renovables**

EQUITY - SPAIN

Sector: Utilities - Electric Utilities

LIGHT HOUSE BLIGHT EQUITY BLAF RESEARCH

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Audax Renovables (ADX) is an independent energy group focused on the supply of electricity and gas to the SME segment (c. 50% of the TWh supplied) with an international presence. It has 91MW of wind power and a renewables portfolio (solar PV) of 477MW, of which 320MW will gradually come on stream between 2021 and 2022.

#### Market Data

Market Cap (Mn EUR and USD)	920.2 1,087.1
EV (Mn EUR and USD) <sup>(1)</sup>	1,070.7 1,264.9
Shares Outstanding (Mn)	440.3
-12m (Max/Med/Mín EUR)	2.72 / 1.91 / 1.36
Daily Avg volume (-12m Mn EUR)	2.64
Rotation <sup>(2)</sup>	73.1
Thomson Reuters / Bloomberg	ADXR.MC / ADX SM
Close fiscal year	31-Dec

#### Shareholders Structure (%)

José Elías Navarro	84.6
Free Float	15.4

Financials (Mn EUR)	2019	2020e	<b>2021</b> e	<b>2022</b> e
Adj. nº shares (Mn)	440.3	440.3	440.3	440.3
Total Revenues	1,043.8	839.0	1,212.5	1,343.6
Rec. EBITDA (3)	68.3	54.8	70.5	93.8
% growth	52.4	-19.7	28.5	33.2
% Rec. EBITDA/Rev.	6.5	6.5	5.8	7.0
% Inc. EBITDA sector <sup>(4)</sup>	8.0	5.6	5.1	4.1
Net Profit	25.4	12.1	29.7	42.4
EPS (EUR)	0.06	0.03	0.07	0.10
% growth	202.5	-52.5	145.8	42.7
Ord. EPS (EUR)	0.05	0.04	0.07	0.10
% growth	n.a.	-22.0	83.8	42.7
Rec. Free Cash Flow <sup>(5)</sup>	29.3	41.7	-26.2	-100.0
Pay-out (%)	0.0	0.0	0.0	0.0
DPS (EUR)	0.00	0.00	0.00	0.00
Net financial debt	169.2	161.0	187.2	287.2
ND/Rec. EBITDA (x)	2.5	2.9	2.7	3.1
ROE (%)	22.3	9.4	19.9	22.9
ROCE (%) <sup>(5)</sup>	10.9	8.8	13.8	14.3

#### Ratios & Multiples (x)<sup>(6)</sup>

P/E	36.2	76.1	31.0	21.7	-
Ord. P/E	44.4	56.9	31.0	21.7	é
P/BV	7.5	6.9	5.6	4.5	5
Dividend Yield (%)	0.0	0.0	0.0	0.0	2
EV/Sales	1.03	1.28	0.88	0.80	3
EV/Rec. EBITDA	15.7	19.5	15.2	11.4	2
EV/EBIT	25.4	35.0	21.1	15.5	1
FCF Yield (%) <sup>(5)</sup>	3.2	4.5	n.a.	n.a.	

(1) Please refer to Appendix 3.

(2) Rotation is the % of the capitalisation traded - 12m.

(3) Financial projections include IFRS 16 adjustments. FY 19 EBITDA is c. EUR	
1.7Mn higher due to IFRS 16	-

(4) Sector: Eurostoxx 600 Utilities.

(5) Please see Anex 2 for the theoretical tax rate (ROCE) and recurrent FCF calculation.

(6) Multiples and ratios calculated over prices at the date of this report.

(\*) Unless otherwise indicated, all the information contained in this report is based on: The Company, Thomson Reuters and Lighthouse

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This report has been prepared on the basis of information available to the public. The report includes a financial analysis of the company covered. The report does not propose any personalised investment recommendation. Investors should consider the contents of this report as just another element in their investment decision-making process. The final two pages of this report contain very important legal information regarding its contents.



-3Y

364.4

586.6

288.3

407.7

244.7

-5Y

409.8

651.4

255.9

401.9

246.3

YTD

-2.3

34.2

-1.0

10.9

-7.8

-12m

35.9

813

32.8

47.1

22.5

# We downgrade our estimates (2020e), but on

paper fundamentals are stronger

THE COVID-19 CRISIS HAS MADE A DOWNGRADE TO OUR 2020 ESTIMATES INEVITABLE... We estimate a sharp fall in revenue (EUR 839Mn; -19.6% vs 2019; - 26.4% vs previous estimate) and Rec. EBITDA (-21.5% vs previous estimate) explained by the dramatic reduction of economic activity in 2Q20 that inevitably hit the supply business head on (-21.5% in 1H20).

...ALTHOUGH ADX SHOWS OBJECTIVE REASONS FOR GROWTH. Although visibility two years forward is still low, the main reasons for growth (once the current situation has ended) are: (i) the company's competitive position (with organic growth in the number of new clients in 1H20; +21.2%), (ii) the development of new markets (and inorganic growth from the acquisitions made in 2020), (iii) the momentum of cyclical recovery and (iv) the development of 320MW of solar PV capacity between 2021e and 2022e (a driver unaffected by the cycle). All this means growth.

THAT JUSTIFY HIGHER GROWTH EXPECTATIONS FOR ADX THAN FOR THE ECONOMY AS A WHOLE and for its sector. Revenue and EBITDA +8.8% and +11.2% CAGR (2019-2022e), respectively (2022e EV/EBITDA c. 11x vs 10x for the sector).

MAINTAINING DEBT UNDER CONTROL (ND/EBITDA C. 3X). The disposal of 94.6MW of wind power generation assets in 2019 allowed ADX to reduce ND significantly (2019 ND -40% vs 2018). We think this is especially interesting in the current context, enabling the company to maintain debt under control over the whole estimated period (even in 2022e when CAPEX for the development of the new plants will be more demanding).

**IN CONCLUSION: DESPITE THE ESTIMATES DOWNGRADE FUNDAMENTALS ARE STRONGER.** ADX's strategy has focused on improving its business margin via the increase in the energy acquired from renewable energy sources. Today, despite the backdrop, the improvement in margins is a fact (2020e EBITDA margin 6.5% vs 4.5% in 2018). Moreover, the company's strategy of asset rotation allows it to face this situation with its balance sheet in better shape (2020e ND/EBITDA 2.9x). This explains why the change in business model is, in itself, its equity story. The big challenge will remain sustaining the margin over time (growing volumes without paying an excessive toll in terms of margin).

#### Relative performance -5y (Base 100)

Stock performance (%)

vs Ibex Small Cap Index

vs Sector benchmark<sup>(4)</sup>

Absolute

vs Ibex 35

vs Eurostoxx 50



-3m

21.4

27.8

11.7

21.3

16.5

5 oct/16 oct/17 oct/18 oct/19

-1m

20.9

20.8

19.5

21.6

14.7



demand in Spain

#### We downgrade our estimates

#### 5% 0% -5% (%) -10% -15% 20% 0 Ν D J F м А м J Source: REE

Chart 1. Monthly variation (-1y) in electricity

# 2020e: A "bad" year (and known). But there are objective reasons for growth

1H20 results reported by the company in September reflected the very difficult macro backdrop (1H20 revenue and EBITDA: -23.2% and -16.9%, respectively), resulting from the significant slowdown in economic activity in 2Q20 that mainly impacted the supply business (2Q20 supply revenue: -26.5% vs 1Q19). Despite the weak backdrop, these results confirmed that the two big challenges facing the company are feasible: (I) to improve margins (+0.5p.p. at the EBITDA level; 1H20 EBITDA margin of 6.8%) and (ii) to reduce debt (maintaining net debt at c. EUR 169Mn; similar to 2019 and -40% vs 2018).

Against this backdrop of global economic contraction, with a rate of recovery that is at the time of writing (October 2020) still uncertain, we need to ask: (i) How will ADX be impacted in 2020e by the crisis unleashed by the Covid-19 pandemic? and (ii) what can be expected after 2020e in a (theoretical) context of the normalisation of economic activity?

# 2020e impacted by Covid-19: Revenue and EBITDA -26.4% and -21.5% (vs previous estimate)

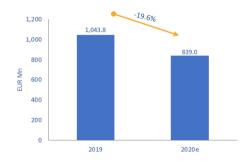
The shock caused by Covid-19 fully impacted ADX's 2Q results and the economic scenario being depicted post-lockdown after the Covid-19 pandemic advises caution. The Bank of Spain has reduced its most optimistic forecast for the contraction of domestic GDP to -10.5% y/y in 2020e (-12.6% in the worst-case scenario). This leads us to a downgrade of our 2020 estimates (that won't surprise anybody):

- Decline in revenues (-19.6% vs 2019)... essentially due to the strong impact of Covid-19 on the supply business (with the domestic market accounting for c. 70% of its revenues), for which we estimate a strong contraction in both the volume of power supplied (-9.4%), and in prices (-10%). Despite the backdrop, the number of supply points exceeded 384 thousand in 1H20 (+14% vs 2019), which should allow ADX to grow (once the Covid-19 crisis has ended).
- ... which will translate to Rec. EBITDA (-19.7% vs 2019). We estimate 2020e EBITDA of EUR 54.8Mn (EBITDA margin of 6.5%), a result of: (i) the fall in revenues caused by Covid-19 and (ii) the disposal of generation assets in 2019 (94.6MW; c. 50% of installed capacity in 1Q19). Despite this, improvements in procurement management, the "short" market position (with more power sold than generated) and the first fruits of procurement via PPAs, will boost supply business margins (and maintain a 2020e EBITDA margin of c. 6.5%; chart 3).
- Maintaining debt under control (2020e ND/EBITDA c. 2.9x). The disposal of 94.6MW
  of wind power generation assets in 2019 allowed ADX to reduce debt by c. EUR 77Mn
  (2020e ND: EUR 161Mn; in line with 2019). This, in our view, is especially interesting
  in the current context (that will cause significant problems for the sector's weakest
  players).

#### Table 1. Review of estimates

EUR Mn	2020e (New)	Review (%)	2021e (New)	Review (%)	2022e (New
Total Revenues	839.0	-26.4%	1,212.5	3.1%	1,343.6
Recurrent EBITDA	54.8	-21.5%	70.5	-5.1%	93.8
Recurrent EBITDA growth	-19.7%	-37 р.р.	28.5%	22 p.p.	33.2%
Rec. EBITDA/Revenues	6.5%	0.4 р.р.	5.8%	-0.5 p.p.	7.0%
Net Profit	12.1	-47.7%	29.7	11.0%	42.4
Recurrent Free Cash Flow	41.7	23.2%	-26.2	-165.5%	-100.0
ND / EBITDA	2.9 x	0.2 x	2.7 x	0.6 x	3.1 x









Note: Rec. EBITDA excludes the impact of the provisions made to deal with the Covid-19 crisis (EUR 4.8Mn).



#### Chart 4. Revenues (2017-2022e)



# Chart 5. EBITDA Rec. and EBITDA Rec. Mg. (2017-2022)



#### Chart 6. Rec. FCF vs CAPEX (2019-2022e)



### growth (after Covid-19) There are three main business drivers in 2021e and 2022e:

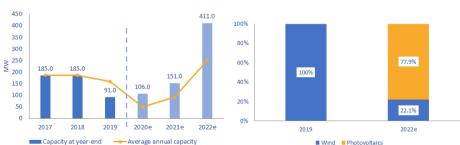
How will the business develop going forward? ADX presents objective reasons for

The development of new markets (and inorganic growth). ADX's growth strategy involves replicating the business model developed in Spain and Portugal in the international business. ADX is clearly intent on international expansion. The company is present in 8 countries, all in Europe (apart from Panama, where it is participating in the construction of a wind farm).

In September 2020, ADX completed the purchase of E.ON's power supply company in Hungary, a deal that we believe will be the main driver of business growth in coming years. According to ADX, the deal will significantly increase both its client portfolio (c. 20%) and the volume of energy supplied (c. 5 TWh/year vs an estimated volume for 2020e of c. 9TWh; which gives an idea of the volume it could contribute). Although ADX has not announced the final price of the acquisition, it has said that this is not a significant amount in relation to the company's assets and liquidity.

- The momentum of cyclical recovery from 2021e. According to REE data, electricity
  demand in mainland Spain is already showing signs of a significant recovery in terms
  of consumption (-2.4% in August vs -17.2% in April). This should result in a
  "mathematical" recovery of the volume of energy supplied by the supply business.
- The start-up of 320MW of solar PV capacity in 2022e (a growth driver unaffected by the cycle). ADX has a strategy of asset development, construction, and rotation. At present it has installed capacity of 91MW of wind energy in Spain (49%), Poland (38%) and France (13%); and a renewables portfolio (solar PV) of 477MW, of which 67% is in Spain (320MW) and 33% in Portugal.

Our estimates envisage a gradual increase in the 320MW of solar PV energy up to an installed capacity at the end of 2022 of 411MW. Current installed capacity is 91MW, which gives some idea of the capacity for growth of the generation business in coming years. With an estimated cost of c. EUR 0.7Mn/installed MW, we estimate total CAPEX of c. EUR 220Mn (of which c. 70% will be funded via Project Finance debt). In addition, ADX has 157MW in Portugal (not included in our estimates as we believe it will be developed post-2022).



#### Chart 7. Installed capacity (MW) and renewables portfolio mix

The scenario we envisage should allow ADX to achieve:

- High single-digit growth in revenues (+8.8% CAGR 2019-2022e)... We estimate that the incorporation of E.ON's Hungarian subsidiary will boost the volume of power supplied to c. 14.4TWh in 2022e, resulting in revenue for ADX of at least EUR 1,343Mn (8.8% CAGR 2019-2022e).
  - ...with reasonable profitability (recurrent EBITDA > EUR 90Mn; EBITDA margin of c.
     7%). The strong growth in volumes of the supply business (explained by the inorganic growth) should inevitably reduce margins. However, we estimate that the start-up of the new installed capacity of the generation business (average capacity of c. 300MW

Chart 8. Net Debt vs DN/EBITDA (2017-2022e)



The final two pages of this report contain very important legal information regarding its contents.



in 2022e; 411MW by the end of the year) will result in an EBITDA margin of c. 7% in 2022e (vs 5.8% in 2021e and 6.5% in 2020e and 2019).

 And debt under control, with ND < EUR 290Mn at all times (even in 2022e when the investment effort required to develop the generation business will be more demanding; ND/EBITDA 2022e c. 3x).

# In conclusion: ADX has implemented a change in business model which is, in itself, its equity story

Since the acquisition of the assets of Fersa Renovables in 2016, ADX's strategy has revolved around growing its supply business margin via the increase in the energy acquired from renewable energy sources (with the lowest price of the energy mix). To achieve, this, ADX has adopted a two-pronged strategy: (i) the signing of PPA contracts, outsourcing the construction (and CAPEX) of generation assets to a third party, and (ii) the development (and subsequent rotation) of generation assets in order to make use of its own energy. All accompanied by a volume growth strategy driven by M&A (in 2020 alone it acquired E.ON's Hungarian subsidiary and the Portuguese supplier PH Simples).

In our view, the change of business model is, in itself, ADX's equity story which underpins our numbers and justifies higher growth expectations for ADX than for the economy as a whole (and for its own sector). Margin improvement is a fact (2020e EBITDA margin c. 6.5% vs 4.5% in 2018), and now the big challenge is to sustain this going forward (in a highly competitive industry).

#### Table 2. Operating result (EBITDA): main consolidated figures

							CAGR
EUR Mn	2017	2018	2019	2020e	2021e	2022e	19-22e
Total Revenues	675.6	986.9	1,043.8	839.0	1,212.5	1,343.6	8.8%
COGS	(594.2)	(883.2)	(917.2)	(729.3)	(1,080.0)	(1,185.0)	8.9%
Gross Margin	81.4	103.7	126.6	109.7	132.6	158.5	7.8%
Gross Margin (o/Revenues)	12.0%	10.5%	12.1%	13.1%	10.9%	11.8%	
Operating Expenses	(44.3)	(58.9)	(58.3)	(54.9)	(62.1)	(64.7)	3.5%
Recurrent EBITDA	37.1	44.8	68.3	54.8	70.5	93.8	11.2%
Rec. EBITDA/Revenues	5.5%	4.5%	6.5%	6.5%	5.8%	7.0%	
Generation business main hypothesis							
Average renewable capacity installed (MW)	185.0	185.0	158.2	94.8	139.8	297.3	
Renewable capacity at year-end	185.0	185.0	91.0	106.0	151.0	411.0	
Production (GWh)	456.5	386.1	365.0	194.5	271.0	538.7	
Supply business main hypothesis							
Energy supplied (TWh)	7.9	10.1	9.9	9.0	13.1	14.4	
Electricity acquired through PPAs (TWh)				1.1	1.5	1.5	
PPAs savings vs forwad price				20%	20%	20%	



# Appendix 1. Financial Projections<sup>(1)</sup>

Balance Sheet (EUR Mn) Intangible assets	2015	<b>2016</b> 37.0	<b>2017</b> 81.8	<b>2018</b> 111.5	2019 106.3	2020e 106.3	2021e 106.3	2022e 106.3		
ixed assets		37.0 174.6	81.8 167.9	111.5 166.6	106.3 75.3	62.8	106.3 98.4	106.3 234.1		
other Non Current Assets		13.3	8.0	12.5	14.3	14.3	14.3	14.3		
Financial Investments		22.1	30.3	99.0	76.3	76.2	78.2	80.2		
Goodwill & Other Intangilbles		4.1	98.5	138.6	137.9	137.9	137.9	137.9		
Current assets		89.8	140.5	161.6	177.1	147.6	201.3	220.2		
Total assets		340.8	527.0	689.8	587.2	545.1	636.4	793.0		
Equity		63.3	57.9	106.3	122.2	134.3	164.0	206.5		
Minority Interests		0.0	13.1	33.3	33.5	5.4	7.0	9.2		
Provisions & Other L/T Liabilities		17.4	79.1	92.1	59.3	59.3	59.3	59.3		
Other Non Current Liabilities		-	-	-	9.6	9.6	9.6	9.6		
Net financial debt		195.6	260.3	291.8	169.2	161.0	187.2	287.2		
Current Liabilities		64.5	116.5	166.4	193.5	175.6	209.4	221.3		
Equity & Total Liabilities		340.8	527.0	689.8	587.2	545.1	636.4	793.0		
										GR
P&L (EUR Mn) Total Revenues	2015	2016	2017 675.6	2018 986.9	2019	2020e 839.0	2021e	2022e	17-19 24.3%	19-22
Total Revenues growth			n.a.	46.1%	<b>1,043.8</b> 5.8%	-19.6%	<b>1,212.5</b> 44.5%	<b>1,343.6</b> <i>10.8%</i>	24.3%	8.8%
COGS			(594.2)	(883.2)	(917.2)	(729.3)	(1,080.0)	(1,185.0)		
Gross Margin			(594.2) <b>81.4</b>	(883.2) 103.7	(917.2) 126.6	(729.3) <b>109.7</b>	(1,080.0) <b>132.6</b>	(1,185.0) <b>158.5</b>	24.7%	7.8%
Gross Margin/Revenues			12.0%	10.5%	12.1%	13.1%	10.9%	11.8%	/0	
Personnel Expenses			(14.3)	(19.4)	(21.0)	(20.6)	(21.8)	(22.3)		
Other Operating Expenses			(29.9)	(39.5)	(37.3)	(34.3)	(40.3)	(42.4)		
Recurrent EBITDA			37.1	44.8	68.3	54.8	70.5	93.8	35.6%	11.29
Recurrent EBITDA growth			n.a.	20.7%	52.4%	-19.7%	28.5%	33.2%		
Rec. EBITDA/Revenues			5.5%	4.5%	6.5%	6.5%	5.8%	7.0%		
Restructuring Expense & Other non-rec.			-	-	-	(4.8)	-	-		
EBITDA			37.1	44.8	68.3	50.0	70.5	93.8	35.6%	11.29
Depreciation & Provisions			(18.5)	(25.1)	(25.1)	(18.4)	(18.7)	(23.6)		
Capitalized Expense			-	-	-	-	-	-		
Rentals (IFRS 16 impact)			-	-	(1.1)	(1.1)	(1.1)	(1.1)		
EBIT			18.6	19.7	42.1	30.6	50.7	69.2	<b>50.4%</b>	<b>18.0</b> 9
EBIT growth			n.a.	6.1%	113.1%	-27.4%	65.9%	36.5%		
EBIT/Revenues			2.8%	2.0%	4.0%	3.6%	4.2%	5.1%		
mpact of Goodwill & Others			(0.1)	-	-	-	-	-		
Net Financial Result			(12.6)	(17.1)	(13.9)	(15.5)	(15.9)	(18.7)		
ncome by the Equity Method			(0.1)	(0.0)	(0.1)	(0.1)	2.0	2.0		
Ordinary Profit			5.8	2.6	28.1	15.0	36.8	52.5	n.a.	23.2
Ordinary Profit Growth			n.a.	-55.0%	979.7%	-46.7%	145.8%	42.7%		
Extraordinary Results			(0.1)	8.6	5.0	-	-	-		
Profit Before Tax			5.7	11.2	33.1	15.0	36.8	52.5	n.a.	16.7
Fax Expense			0.5	(1.8)	(1.7)	(2.2)	(5.5)	(7.9)		
Effective Tax Rate			n.a.	15.9%	5.1%	15.0%	15.0%	15.0%		
Minority Interests Discontinued Activities			2.0	(1.0)	(5.9)	(0.6)	(1.6)	(2.2)		
Net Profit			8.2	8.4	25.4	12.1	29.7	42.4	76.2%	18.6
Net Profit growth			n.a.	2.6%	202.5%	-52.5%	145.8%	42.4	10.2/0	10.07
Ordinary Net Profit			7.8	1.2	202.570 20.7	16.2	<b>29.7</b>	42.4	63.5%	27.0
Ordinary Net Profit growth			n.a.	-84.6%	n.a.	-22.0%	83.8%	42.7%		
									СА	GR
Cash Flow (EUR Mn)	2015	2016	2017	2018	2019	2020e	2021e	<b>2022</b> e	17-19	19-22
Recurrent EBITDA						54.8	70.5	93.8	35.6%	<b>11.2</b> 9
Rentals (IFRS 16 impact)						(1.1)	(1.1)	(1.1)		
Working Capital Increase						11.6	(19.9)	(7.0)		
Recurrent Operating Cash Flow						65.3	49.5	85.8	43.4%	2.8%
CAPEX						(5.9)	(54.3)	(159.3)		
Net Financial Result affecting the Cash Flow						(15.5)	(15.9)	(18.7)		
Fax Expense						(2.2)	(5.5)	(7.9)	33 54	
Recurrent Free Cash Flow						41.7	(26.2)	(100.0)	23.5%	-75.6
Restructuring Expense & Other non-rec.						-	-	-		
Acquisitions / + Divestures of assets						(28.7)	-	-		
Extraordinary Inc./Exp. Affecting Cash Flow						(4.8)	(26.2)	(100.0)	09.09/	40.0
Free Cash Flow						8.2	(26.2)	(100.0)	<b>98.6%</b>	-49.2
Capital Increase Dividends						-	-	-		
Net Debt Variation						(8.2)	26.2	100.0		
ter benr variation						(0.2)	20.2	100.0		



(ADXR.MC / ADX SM) Report date: 13 Oct 2020

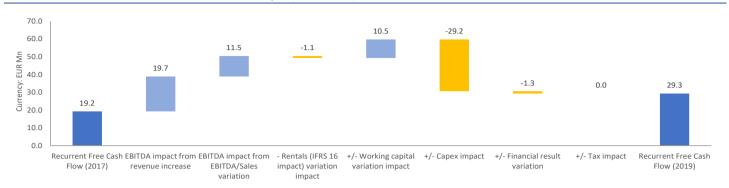
# Appendix 2. Free Cash Flow<sup>(1)</sup>

A) Cash Flow Analysis (LUR Mn)       2016       2017       2018       2019       2020e       71-39       19-22e         Recurrent FBTDA growth       n.a.       20278       52.4%       19-7%       22.8%       12.7%       93.8       35.6%       11.2%         Recurrent FBTDA growth       n.a.       20278       52.4%       15.7%       28.5%       35.8%       7.0%         -       n.111       (1.1) <td< th=""><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th>CA</th><th>GR</th></td<>									CA	GR
Rec. reprod BITDA growth         n.a.         20.7%         22.8%         33.2%           Rec. BITDA Growth         -         -         (1.1)         (1.1	A) Cash Flow Analysis (EUR Mn)	2016	2017	2018	2019	2020e	<b>2021</b> e	2022e		
net.estTDA/Revenues       5.5%       4.5%       6.5%       5.5%       7.5%       7.5%         rentab (RFS 6) in pact)       -       -       1.13       (1.1)       (1.1)       (1.1)       (1.1)         r/A working Capital increase       1.3       28.7       11.7       11.6       (1.9)       (1.9)       (1.1)         rec. Operating Cash Flow youth       25.1.8%       7.5%       7.5%       7.2%       7.2.3%       7.3.4%       8.4.7%       6.6%       1.5%       4.1%       6.4%       2.5%         rec. Operating Cash Flow youth       (2.1)       (1.2)       (1.2)       (1.2)       (1.2)       (1.2)       (1.6)       (1.5)       (1.5)       (1.5)       (1.5)       (1.5)       (1.5)       (1.5)       (1.5)       (1.5)       (1.5)       (1.5)       (1.5)       (1.6)       (1.5)       (1.5)       (1.6)       (1.5)       (1.6)       (1.6)       (1.7)       7.5       (1.2)       (1.6)       (1.5)       (1.5)       (1.6)       (1.7)       7.5       7.5       (1.7)       7.6       7.5       (1.6)       (1.1)       (1.1)       (1.5)       7.5       7.5       7.5       7.5       7.5       7.5       7.5       7.5       7.5       7.6       <	Recurrent EBITDA		37.1	44.8	68.3	54.8	70.5	93.8	35.6%	<b>11.2%</b>
-       -	Recurrent EBITDA growth		n.a.	20.7%	52.4%	-19.7%	28.5%	33.2%		
-/ Working Capital increase       1.3       28.7       11.7       11.6       [19.0]       (7.0)         - Recurrent Operating Cash Flow yoruth       25.1.8%       9.1.6%       7.3.6       7.5.9       7.5.3       43.5       85.3       43.5       85.4       2.4.6%       2.8.8%         - CAPEX			5.5%	4.5%						
= Recurrent Operating Cash Flow         38.4         73.6         73.9         65.3         84.5         85.8         44.4%         2.8%           Rec. Operating Cash Flow youth         521.8%         57.7%         7.5%										
Rec. Queroting Cash Flow youth       251.88       91.68       7.38       -1.728       -2.438       7.3.48         Rec. Queroting Cash Flow youth       (4.3)       (3.1)       (3.3.5)       (5.9)       (5.4.3)       (15.5)         Net Financial Result affecting Cash Flow       (1.4.9)       (1.7.1)       -       (2.2)       (5.5)       (7.9)         - Recurrent Free Cash Flow youth       176.05       171.05       47.39%       42.48       -162.88       -281.7%         Rec. Free Cosh Flow youth       176.05       171.05       47.39%       42.48       -162.88       -281.7%         - Returrent Free Cash Flow       19.2       51.2       23.8       2.88       5.38       2.88       -       -         - Returburg respense & acthes       -       -       -       -       -       -         - Free Cash Flow youth       176.0%       11.1%       255.0%       492.2%       -281.7%       -492.2%         Free Cash Flow youth       12.2       21.8       2.38       8.2%       62.0%       -82.1%       -       -         - Free Cash Flow youth       12.2       21.8       2.38       8.2%       63.2%       -28.1%       -       -         Free Cash Flow Youth <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>										
dec. Operating Cash Flow / Sales       5.7%       7.5%       7.6%       7.8%       7.4%       5.4%         - Net Financial Result affecting Cash Flow       (14.3)       (13.1)       (15.5)       (15.9) <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>43.4%</td> <td>2.8%</td>									43.4%	2.8%
C-APEX         (4.3)         (3.1)         (3.2,5)         (5.9)										
net Financial Result affecting Cash Flow       (14.9)       (17.2)       (15.1)       (15.9)       (13.7)         - Taxes       - (1.1)       - (2.2)       (5.5)       (7.9)         = Recurrent Free Cash Flow       19.2       52.2       2.9.3       41.7       (26.2)       (10.0)       23.5%       -75.6%         Rec. Free Cash Flow Revenues       2.8%       5.3%       2.8%       5.0%       n.a.       n.a.         - Returcturing expenses & Others       -       -       -       -       -       -         - / Extraordinary Inc./Exp. affecting Cash Flow       19.12       21.3       75.8       8.2       (25.2)       100.0       98.6%       -49.2%         Free Cash Flow growth       19.2       21.3       75.8       8.2       (25.2)       100.0       98.6%       -49.2%         Free Cash Flow Wield (s/Mkt Cap)       2.1%       5.7%       3.2%       4.5%       n.a.       n.a.       n.a.         B) Analytical Review of Annual Recurrent Free Cash       100.2       21.5%       5.7%       3.2%       4.5%       n.a.										
- Taxes - (1.1) - (2.2) (5.5) (7.9) = Recurrent Free Cash How growth 176.0% 171.6% 43.9% 42.4% (100.0) 23.5% - 75.6% Rec. Free Cash How growth 276.0% 171.6% 43.9% 42.4% (100.0) 23.5% - 75.6% Rec. Free Cash How growth 276.0% 171.6% 43.9% 42.4% (100.0) 23.5% - 75.6% Rec. Free Cash How growth 176.0% 171.6% 171.6% 172.8% - Acquisition / Powestments - 0.4 40.7 (28.7) - + ree Cash How growth 176.0% 11.1% 255.0% - 89.2% - 419.5% - 281.7% Rec. Tree Cash How growth 176.0% 11.1% 255.0% - 89.2% - 419.5% - 281.7% Rec. Tree Cash How - Yield (s/Mkt Cap) 2.1% 5.7% 3.2% 4.5% n.a. n.a. Free Cash How - Yield (s/Mkt Cap) 2.1% 5.7% 3.2% 4.5% n.a. n.a. Bio Metformance (for Mh) 2016 2017 2018 2019 2020e 2021e 2022e Rec. Tree Cash How voil and Recurrent Free Cash How Performance (for Mh) 2016 2017 2018 2019 2020e 2021e 2022e BiTDA Impact from SPID/N2845 variation (9.4) 2019 (10.1) (8.8) 15.8 = Recurrent FCP(Y - 1) EBITDA impact from SPID/N2845 variation (9.4) 203 (10.1) (8.8) 15.8 = Recurrent FCP(Y - 1) 					. ,					
= Recurrent Free Cash How         19.2         52.2         29.3         41.7         (26.2)         (10.0)         23.5%         -75.6%           Rec. Free Cash How growth         176.0%         171.0%         -43.9%         50.0%         n.a.	-		. ,		. ,					
Rec. Free Cash Flow growth       176.0%       171.6%       43.9%       42.4%       -162.3%       -281.7%         Rec. Free Cash Flow       2.8%       5.3%       2.8%       5.0%       n.a.       n.a.         - Acquisition y       100.4%       101.1%       101.1%       102.1%       -       -         - Acquisition y       100.2%       11.1%       5.8       12.0       100.0%       98.6%       49.2%         - Free Cash Flow y growth       12.0       75.8       8.22       102.0       100.0%       98.6%       49.2%         Free Cash Flow worth       12.60%       11.1%       255.0%       89.2%       102.0       100.0%       98.6%       49.2%         Free Cash Flow vorth       12.60%       12.1%       5.7%       3.2%       4.5%       n.a.       n.a.         Bearcenet Flow       12.1%       5.7%       3.2%       4.5%       n.a.       n.a.       n.a.         Recurrent Flow       11.1%       255.0%       89.2%       4.0%       0.9%       n.a.       n.a.         Bearcent Flow       12.1%       2.7%       2.1%       2.24       7.8       1.2%       1.2%       2.2       2.93       4.1.7       1.6       1.3       1									22 5%	75 6%
Rec. Tree Cash Flow / Revenues       2.8%       5.3%       2.8%       5.0%       n.a.       n.a.         - Restructing expenses & Authors       0.4       40.7       (28.7)       -       -         - Acquisitions /+ Divestments       0.4       40.7       (28.7)       -       -         + Extracting regenses & Authors       13.3       55.8       (4.8)       -       -         + Free Cash Flow       19.2       21.3       75.8       8.2       (26.2)       (100.0)       98.6%       -49.2%         Free Cash Flow Yord (s/Mkt Cop)       2.1%       5.7%       3.2%       0.9%       n.a.       n.a.       n.a.         B) Analytical Review of Annual Recurrent Free Cash									23.3/0	-73.070
- Retructuring expenses & others       -	5									
- Acquisitions /- Divestments       -       0.4       40.7       (28.7)       -       -         +/-Extraordinary inc/Exp. affecting Cash Flow       19.2       21.3       75.8       8.2       (26.2)       (100.0)       98.6%       -49.2%         Free Cash Flow growth       176.0%       11.1%       255.0%       -89.2%       -419.5%       -281.7%       -       -       -       -       -       -       -419.5%       -281.7%       - <t< td=""><td>-</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	-									
-/ Éxtaordinary Inc./Exp. affecting Cash Flow       -       -       (13)       5.8       1.8       -       -         - Free Cash Flow       17.2       21.3       7.8       8.2       -       -       -       419.5%       -281.7%       98.5%       -49.2%         Pree Cash Flow - Yield (s/Mkt Cap)       2.1%       5.7%       3.2%       4.5%       n.a.			-	0.4		(28.7)	-	-		
= Free Cash Flow         19.2         21.3         75.8         8.2         (26.2)         (100.0)         98.6%         -49.2%           Free Cash Flow Yeld (s/Mkt Cap)         2.1%         5.7%         3.2%         4.5%         n.a.			-				-	-		
Recurrent Free Cash Flow - Yield (s/Mkt Cap)       2.1%       5.7%       3.2%       4.5%       n.a.       n.a.         B) Analytical Review of Annual Recurrent Free Cash Flow Performance (Eur Mn)       2016       2017       2018       2020e       2020e       2021e       2022e         Recurrent CF(F) - 1)       19.2       5.22       29.3       41.7       (26.2)         EBITDA impact from revenue increase       17.1       2.6       (13.4)       24.4       7.6         EBITDA impact from teBITDA/sales variation       (9.4)       20.9       (0.1)       (8.8)       15.8         Recurrent Caperating Cash Flow variation       7.7       23.5       (13.5)       15.6       23.4         -       (1.1)       -       -       -       -       -       -         -       (1.1)       1.2       (30.4)       27.6       (48.4)       (10.5.0)       -         +/ - CAPEX Impact       1.2       (30.4)       27.6       (21.2)       (33.3)       (2.4)         = Recurrent Caperating Cash Flow variation       2.23       1.0       0.6       (0.4)       (2.8)         +/ - Tax impact       1.2       (30.4)       27.6       (22.1)       (23.3)       (2.4)         = Recur	· · · -		19.2				(26.2)	(100.0)	<b>98.6%</b>	-49.2%
Free Cash Flow Yield (s/Mkt Cap)       2.1%       2.3%       8.2%       0.9%       n.a.       n.a.         B) Analytical Review of Annual Recurrent Free Cash Flow Performance (fur Mn)       2016       2017       2018       2020e       2021e       2022e         B) Analytical Review of Annual Recurrent Free Cash Flow Performance (fur Mn)       2016       2017       2018       2020e       2021e       2022e         B) To Aimpact from revenue increase       17.1       2.6       (13.4)       24.4       7.6         EBITO A impact from EBITOA/Sales variation       (9.4)       20.9       (0.1)       (8.8)       15.8         = Recurrent CBITOA variation impact       -       (1.1)       -       -       -       -         +/ - CAPEX impact       1.2       (3.0.4)       27.6       (48.4)       (105.0)       -         +/ - Financial result variation impact       1.2       (3.0.4)       27.6       (48.4)       (105.0)         +/ - Financial result variation       1.1       1.1       1.2       (2.3)       1.0       0.6       (0.4)       (2.8)         +/ - Traingoalt       1.1       1.1       1.2       (2.3)       1.0       0.6       50.7       69.2       50.4%       18.0%         * Theo	Free Cash Flow growth		176.0%	11.1%	255.0%	-89.2%	-419.5%	-281.7%		
2.1%       2.3%       8.2%       0.9%       n.a.       n.a.         B) Analytical Review of Annual Recurrent Free Cash Flow Performance [Lar Mn)       2015       2017       2018       2020e       2020e       2021e       2022e         Resurrent FC(F) - 1)       19.2       25.2       29.3       41.7       (26.2)         EBITDA impact from reynue increase       17.1       2.6       (13.4)       24.4       7.6         EBITDA impact from reynue variation       7.7       23.5       (13.5)       15.6       23.4         - Rentals (IFRS 16 impact)										
B) Analytical Review of Annual Recurrent Free Cash       2016       2017       2018       2019       2020e       2021e       2022e         Recurrent CF(FY - 1)       19.2       52.2       29.3       41.7       (26.2)         EBITDA impact from revolue increase       17.1       2.6       (13.4)       24.4       7.6         EBITDA impact from IBUTDA/Sales variation       (9.4)       20.9       (0.1)       (8.8)       15.8         = Recurrent EBITDA variation impact       -       (1.1)       -       -       -         + / Working capital variation impact       27.5       (17.0)       (0.2)       (31.5)       12.9         = Recurrent Free Cash Flow variation       35.2       5.4       (13.6)       (15.9)       36.3         + / - Financial result variation impact       1.2       (30.4)       27.6       (48.4)       (105.0)         + / - Financial result variation       (2.3)       1.0       0.6       (0.4)       (2.8)         + / Tax impact       (1.1)       1.1       (2.2)       (3.3)       (2.4)         = Recurrent Free Cash Flow variation       32.0       22.9       12.4       (67.9)       (73.8)         Recurrent Free Cash Flow       2016       2017       2018       <										
Flow Performance (Eur Nn)         2016         2017         2018         2019         2020e         2021e         2022e           Recurrent FCF(Y- 1)         19.2         52.2         29.3         41.7         (26.2)           BBITDA impact from revenue increase         17.1         2.6         (13.4)         24.4         7.5           EBITDA impact from tBITDA/Sales variation         (9.4)         20.9         (0.1)         (8.8)         15.8           = Recurrent BITDA variation impact         -         (1.1)         -         -         -           +/ Working capital variation impact         27.5         (17.0)         (0.2)         (31.5)         15.9         36.3           +/ - CAPEX impact         1.2         (30.4)         27.6         (48.4)         (105.0)           +/ - Fraincial result variation         (2.3)         1.0         0.6         (0.4)         (2.8)           +/ - Fraincial result variation         (2.3)         1.0         0.6         (0.4)         (2.8)           +/ - Fraincial result variation         (2.3)         1.0         0.6         (0.4)         (2.8)           +/ - Fraincial result variation         (2.1)         1.1         (1.1)         1.1         (2.9)         (7.3) </td <td>Free Cash Flow Yield (s/Mkt Cap)</td> <td></td> <td>2.1%</td> <td>2.3%</td> <td>8.2%</td> <td>0.9%</td> <td>n.a.</td> <td>n.a.</td> <td></td> <td></td>	Free Cash Flow Yield (s/Mkt Cap)		2.1%	2.3%	8.2%	0.9%	n.a.	n.a.		
Flow Performance (Eur Nn)         2016         2017         2018         2019         2020e         2021e         2022e           Recurrent FCF(Y-1)         19.2         52.2         29.3         41.7         (26.2)           BBTDA impact from revenue increase         17.1         2.6         (13.4)         24.4         7.5           EBTDA impact from tBITDA/Sales variation         (9.4)         20.9         (0.1)         (8.8)         15.8           - Returnent EBTDA variation impact         -         (11.1)         -         -         -           -/ Working capital variation impact         27.5         (17.0)         (0.2)         (31.5)         15.6         23.4           - Recurrent Operating Cash Flow variation         27.5         (17.0)         (0.2)         (31.5)         15.9         36.3           + / - Financial result variation         (2.3)         1.0         0.6         (0.4)         (2.8)           + / - Financial result variation         23.30         (22.9)         12.4         (67.9)         (73.8)           Recurrent Free Cash Flow variation         33.0         (22.9)         12.4         (67.9)         (73.8)           Recurrent Free Cash Flow         18.6         19.7         42.1         30.6										
Recurrent FCF(FY - 1)       19.2       52.2       29.3       41.7       (26.2)         EBITDA impact from revenue increase       17.1       2.6       (13.4)       24.4       7.5         EBITDA impact from EBITDA/Sales variation       (9.4)       20.9       (0.1)       (8.8)       15.8         = Recurrent EBITDA variation impact       -       -       -       -       -         +/- Working capital variation impact       27.5       (17.0)       (0.2)       (31.5)       12.9         = Recurrent Departing Cash Flow variation       35.2       5.4       (13.6)       (15.9)       36.3         +/- CAPEX impact       1.1       (2.3)       1.0       0.6       (0.4)       (2.8)         +/- tax impact       (1.1)       1.1       (2.2)       (3.3)       (2.4)       =         = Recurrent Free Cash Flow       52.2       29.3       41.7       (26.2)       (100.0)         C) "FCF to the Firm" (pre debt service) (EUR Mn)       2016       2017       2018       2019       2020e       2021e       2022e       17-19       19-22e         EBIT       18.6       19.7       42.1       30.6       50.7       69.2       50.4%       18.0%       17-19       19-22e <td></td> <td>2016</td> <td>2017</td> <td>2018</td> <td>2019</td> <td>20200</td> <td>20210</td> <td>20220</td> <td></td> <td></td>		2016	2017	2018	2019	20200	20210	20220		
EBITDA impact from revenue increase       17.1       2.6       (13.4)       24.4       7.6         EBITDA impact from EBITDA/Sales variation       (9.4)       20.9       (0.1)       (8.8)       15.8         = Recurrent EBITDA variation impact       -       (1.1)       -       -       -         +/ Working capital variation impact       27.5       (17.0)       (0.2)       (31.5)       12.9         = Recurrent Operating Cash Flow variation       35.2       5.4       (13.6)       15.9       36.3         +/ - CAPEX impact       1.2       (30.4)       27.6       (48.4)       (105.0)         +/ - francial result variation       (2.3)       1.0       0.6       (0.4)       (2.8)         +/ - Financial result variation       (2.3)       1.0       0.6       (0.4)       (2.8)         +/ - tax impact       (1.1)       1.1       (2.2)       (3.3)       (2.4)       -         = Recurrent Free Cash Flow variation       22.2       29.3       41.7       (26.2)       (100.0)         *       Theoretical Tax rate       0.0%       15.9%       5.1%       15.0%       15.0%         * Theoretical Tax rate       0.0%       15.9%       5.1%       15.0%       15.0%       17	· · · · ·	2010	2017			-				
EBITDA       (9.4)       20.9       (0.1)       (8.8)       15.8         = Recurrent EBITDA variation impact       7.7       23.5       (13.5)       15.6       23.4         - Rentals (IFRS 16 impact) variation impact       7.7       23.5       (13.5)       15.9       36.3         +/- Working capital variation impact       27.5       (17.0)       (0.2)       (31.5)       12.9         = Recurrent Deperating Cash Flow variation       35.2       5.4       (13.6)       15.9       36.3         +/- CAPEX impact       1.2       (30.4)       27.6       (48.4)       (105.0)         +/- Tax impact       1.1)       1.1       (2.3)       1.2       (3.3)       (2.4)         = Recurrent Free Cash Flow variation       33.0       (22.9)       12.4       (67.9)       (73.8)         Recurrent Free Cash Flow       52.2       29.3       41.7       (26.2)       (100.0)         C) "FCF to the Firm" (pre debt service) (EUR Mn)       2016       2017       2018       2019       2020e       2021e       17-19       19-22e         EBIT       18.6       19.7       42.1       30.6       50.7       69.2       50.4%       18.0%         * Thoreticial Tax rate       0.0%										
= Recurrent EBITDA       7.7       23.5       (13.5)       15.6       23.4         - Rentals (IFR 516 impact) variation impact       -       (1.1)       -       -       -         -/- Vorking capital variation impact       27.5       (17.0)       (0.2)       (31.5)       15.6       23.4         -/- Vorking capital variation impact       1.2       (30.4)       27.6       (48.4)       (105.0)         +/- francial result variation       (2.3)       1.0       0.6       (0.4)       (2.8)       -         +/- Tax impact       (1.1)       1.1       (2.2)       (3.3)       (2.4)       -       -         - Recurrent Free Cash Flow variation       23.0       (2.3)       1.0       0.6       (0.4)       (2.8)         - Free Cash Flow       33.0       (22.9)       12.4       (67.9)       (73.8)         Recurrent Free Cash Flow       52.2       29.3       41.7       (26.2)       (100.0)         - Theoretical Tax rate       0.0%       15.9%       5.1%       15.0%       15.0%       15.0%         * Theoretical Tax rate       0.0%       15.9%       5.1%       15.0%       15.0%       15.0%       15.0%         * Theoretical Tax rate       0.06 <td< td=""><td>•</td><td></td><td></td><td></td><td></td><td>. ,</td><td></td><td></td><td></td><td></td></td<>	•					. ,				
- Rentals (IFRS 16 impact) variation impact       -       (1.1)       -       -       -         - // Working capital variation impact       27.5       (17.0)       (0.2)       (31.5)       12.9         - Recurrent Operating Cash Flow variation       35.2       5.4       (13.6)       (15.9)       36.3         +/- CAPEX impact       1.2       (30.4)       27.6       (48.4)       (105.0)         +/- Tax impact       (1.1)       1.1       (2.2)       (3.1)       (2.4)         - Facurrent Free Cash Flow variation       33.0       (22.9)       12.4       (67.9)       (73.8)         Recurrent Free Cash Flow       52.2       29.3       41.7       (26.2)       (10.0)         - Tax impact       18.6       19.7       42.1       30.6       50.7       69.2       50.4%       18.0%         * Theoretical Tax rate       0.0%       15.9%       51.%       15.0%       15.0%       15.0%       15.0%       15.0%       15.0%       15.0%       15.0%       15.0%       15.0%       12.2%       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       - <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>										
= Recurrent Operating Cash Flow variation       35.2       5.4       (13.6)       (15.9)       36.3         +/- CAPEX impact       1.2       (30.4)       27.6       (48.4)       (105.0)         +/- Financial result variation       (2.3)       1.0       0.6       (0.4)       (2.8)         +/ Tax impact       (1.1)       1.1       (2.2)       (3.3)       (2.4)         = Recurrent Free Cash Flow variation       33.0       (22.9)       12.4       (67.9)       (73.8)         Recurrent Free Cash Flow       52.2       29.3       41.7       (26.2)       (100.0)         C) "FCF to the Firm" (pre debt service) (EUR Mn)       2016       2017       2018       2019       2020e       2021e       2022e       17-19       19-22e         EBIT       18.6       19.7       42.1       30.6       50.7       69.2       50.4%       18.0%         * Theoretical Tax rate       0.0%       15.9%       5.1%       15.0%       15.0%       15.0%         = Taxes (pre- Net Financial Result)       -       (1.1)       (1.1)       (1.1)       (1.1)       1.1         +/ Working Capital increase       1.3       28.7       11.7       11.6       (19.9)       (7.0)				-						
+/- CAPEX impact       1.2       (30.4)       27.6       (48.4)       (105.0)         +/- Financial result variation       (2.3)       1.0       0.6       (0.4)       (2.8)         +/- Tax impact       (1.1)       1.1       (2.2)       (3.3)       (2.4)       isolar         = Recurrent Free Cash Flow variation       33.0       (22.9)       12.4       (67.9)       (73.8)         Recurrent Free Cash Flow       52.2       29.3       41.7       (26.2)       (100.0)         C) "FCF to the Firm" (pre debt service) (EUR Mn)       2016       2017       2018       2019       2020e       2021e       2022e       50.4%       18.0%         * Theoretical Tax rate       0.0%       15.9%       5.1%       15.0%       15.0%       15.0%       18.0%         * Taxes (pre- Net Financial Result)       -       (3.1)       (2.2)       (4.6)       (7.6)       (10.4)         Recurrent EBITDA       37.1       44.8       68.3       54.8       70.5       93.8       35.6%       11.2%         - Recurrent Doperating Cash Flow       -       -       (1.1)       (1.1)       (1.1)       (1.1)       (1.1)       1.1         +/- Working Capital increase       1.3       2.87	+/- Working capital variation impact			27.5	(17.0)	(0.2)	(31.5)	12.9		
+/- Financial result variation       (2.3)       1.0       0.6       (0.4)       (2.8)         +/- Tax impact       (1.1)       1.1       (2.2)       (3.3)       (2.4)         = Recurrent Free Cash Flow variation       33.0       (22.9)       12.4       (67.9)       (73.8)         Recurrent Free Cash Flow       52.2       29.3       41.7       (26.2)       (100.0)         C) "FCF to the Firm" (pre debt service) (EUR Mn)       2016       2017       2018       2019       2020e       2021e       2022e       17-19       19-22e         EBIT       18.6       19.7       42.1       30.6       50.7       69.2       50.4%       18.0%         * Theoretical Tax rate       0.0%       15.9%       51.5%       15.0%       15.0%       15.0%         = Taxes (pre- Net Financial Result)       -       (3.1)       (2.2)       (4.6)       (7.6)       (10.4)         Recurrent EDITDA       37.1       44.8       68.3       54.8       70.5       93.8       35.6%       11.2%         - Recurrent Operating Cash Flow       38.4       73.6       78.9       65.3       49.5       85.8       43.4%       2.8%         - CAFEX       (4.3)       (3.1)       (33.5)	= Recurrent Operating Cash Flow variation			35.2	5.4	(13.6)	(15.9)	36.3		
+/- Tax impact       (1.1)       1.1       (2.2)       (3.3)       (2.4)         = Recurrent Free Cash Flow variation       33.0       (22.9)       12.4       (67.9)       (73.8)         Recurrent Free Cash Flow       52.2       29.3       41.7       (26.2)       (100.0)         C) "FCF to the Firm" (pre debt service) (EUR Mn)       2016       2017       2018       2019       2020e       2021e       2022e       17-19       19-22e         EBIT       18.6       19.7       42.1       30.6       50.7       69.2       50.4%       18.0%         * Theoretical Tax rate       0.0%       15.9%       5.1%       15.0%       15.0%       1	+/- CAPEX impact			1.2	(30.4)	27.6	(48.4)	(105.0)		
= Recurrent Free Cash Flow variation       33.0       (22.9)       12.4       (67.9)       (73.8)         Recurrent Free Cash Flow       52.2       29.3       41.7       (26.2)       (100.0)         C) "FCF to the Firm" (pre debt service) (EUR Mn)       2016       2017       2018       2019       2020e       2021e       2022e       17-19       19-22e         EBIT       18.6       19.7       42.1       30.6       50.7       69.2       50.4%       18.0%         * Theoretical Tax rate       0.0%       15.9%       5.1%       15.0%       15.0%       15.0%         = Taxes (pre- Net Financial Result)       -       (3.1)       (2.2)       (4.6)       (7.6)       (10.4)         Recurrent EBITDA       -       -       (1.1)       (1.1)       (1.1)       (1.1)       (1.1)         +/- Working Capital increase       1.3       28.7       11.7       11.6       (19.9)       (7.0)         = Recurrent Operating Cash Flow       38.4       73.5       95.3       43.4%       2.8%         - CAPEX       (4.3)       (3.1)       (3.2)       (5.9)       (54.3)       (159.3)         - Taxes (pre- Financial Result)       -       (3.1)       (2.2)       (4.6)	+/- Financial result variation			(2.3)	1.0	0.6	(0.4)	(2.8)		
Recurrent Free Cash Flow       52.2       29.3       41.7       (26.2)       (100.0)         C) "FCF to the Firm" (pre debt service) (EUR Mn)       2016       2017       2018       2019       2020e       2021e       2022e       17-19       19-22e         EBIT       18.6       19.7       42.1       30.6       50.7       69.2       50.4%       18.0%         * Theoretical Tax rate       0.0%       15.9%       5.1%       15.0%       15.0%       15.0%       15.0%         = Taxes (pre- Net Financial Result)       -       (3.1)       (2.2)       (4.6)       (7.6)       (10.4)         Recurrent EBITDA       37.1       44.8       68.3       54.8       70.5       93.8       35.6%       11.2%         - Rentals (IFRS 16 inpact)       -       -       (1.1)       (1.1	+/- Tax impact			(1.1)	1.1	(2.2)	(3.3)	(2.4)		
C) "FCF to the Firm" (pre debt service) (EUR Mn)       2016       2017       2018       2019       2020e       2021e       2022e       17-19       19-22e         EBIT       18.6       19.7       42.1       30.6       50.7       69.2       50.4%       18.0%         * Theoretical Tax rate       0.0%       15.9%       5.1%       15.0%       15.0%       15.0%         = Taxes (pre- Net Financial Result)       -       (3.1)       (2.2)       (4.6)       (7.6)       (10.4)         Recurrent EBITDA       37.1       44.8       68.3       54.8       70.5       93.8       35.6%       11.2%         - Rentals (IFRS 16 impact)       -       -       (1.1)       (1.1)       (1.1)       (1.1)       11.1         -/- VMing Capital increase       1.3       28.7       11.7       11.6       (19.9)       (7.0)         = Recurrent Operating Cash Flow       38.4       73.6       78.9       65.3       49.5       85.8       43.4%       2.8%         - CAPEX       (4.3)       (3.1)       (33.5)       (5.9)       (54.3)       (159.3)       12.7%       -57.9%         Rec. Free Cash Flow (To the Firm)       34.1       67.3       43.3       54.9       12.2.	= Recurrent Free Cash Flow variation			33.0	(22.9)	12.4	(67.9)	(73.8)		
C) "FCF to the Firm" (pre debt service) (EUR Mn)       2016       2017       2018       2019       2020e       2021e       2022e       17-19       19-22e         EBIT       18.6       19.7       42.1       30.6       50.7       69.2       50.4%       18.0%         * Theoretical Tax rate       0.0%       15.9%       5.1%       15.0%       15.0%       15.0%         = Taxes (pre- Net Financial Result)       -       (3.1)       (2.2)       (4.6)       (7.6)       (10.4)         Recurrent EBITDA       37.1       44.8       68.3       54.8       70.5       93.8       35.6%       11.2%         - Rentals (IFRS 16 impact)       -       -       (1.1)       (1.1)       (1.1)       (1.1)       11.1         +/- Working Capital increase       1.3       28.7       11.7       11.6       (19.9)       (7.0)         = Recurrent Operating Cash Flow       38.4       73.6       78.9       65.3       49.5       85.8       43.4%       2.8%         - CAPEX       (4.3)       (3.1)       (33.5)       (5.9)       (54.3)       (159.3)       12.7%       -57.9%         Recurrent Free Cash Flow (To the Firm)       34.1       67.3       43.3       54.9 <t< td=""><td>Recurrent Free Cash Flow</td><td></td><td></td><td>52.2</td><td>29.3</td><td>41.7</td><td>(26.2)</td><td>(100.0)</td><td></td><td></td></t<>	Recurrent Free Cash Flow			52.2	29.3	41.7	(26.2)	(100.0)		
C) "FCF to the Firm" (pre debt service) (EUR Mn)       2016       2017       2018       2019       2020e       2021e       2022e       17-19       19-22e         EBIT       18.6       19.7       42.1       30.6       50.7       69.2       50.4%       18.0%         * Theoretical Tax rate       0.0%       15.9%       5.1%       15.0%       15.0%       15.0%         = Taxes (pre- Net Financial Result)       -       (3.1)       (2.2)       (4.6)       (7.6)       (10.4)         Recurrent EBITDA       -       (3.1)       (2.2)       (4.6)       (7.6)       (10.4)         * Rentals (IFRS 16 impact)       -       -       (1.1)       (1.1)       (1.1)       (1.1)       (1.1)         +/- Working Capital increase       1.3       28.7       11.7       11.6       (19.9)       (7.0)         = Recurrent Operating Cash Flow       38.4       73.6       78.9       65.3       49.5       85.8       43.4%       2.8%         - CAPEX       (4.3)       (3.1)       (33.5)       (5.9)       (54.3)       (159.3)       15.7%       -57.6.4%         Rec. Free Cash Flow (To the Firm)       34.1       67.3       43.3       54.9       (12.4)       (83.9)							. ,			
EBIT       18.6       19.7       42.1       30.6       50.7       69.2       50.4%       18.0%         * Theoretical Tax rate       0.0%       15.9%       5.1%       15.0%       15.0%       15.0%       15.0%         = Taxes (pre- Net Financial Result)       -       (3.1)       (2.2)       (4.6)       (7.6)       (10.4)         Recurrent EBITDA       -       -       (1.1)       (1.1)       (1.1)       (1.1)       (1.1)       (1.1)         +/- Working Capital increase       1.3       28.7       11.7       11.6       (19.9)       (7.0)         = Recurrent Operating Cash Flow       38.4       73.6       78.9       65.3       49.5       85.8       43.4%       2.8%         - CAPEX       (4.3)       (3.1)       (3.2)       (4.6)       (7.6)       (10.4)         = Recurrent Free Cash Flow (To the Firm)       -       (3.1)       (3.2.5)       (5.9)       (54.3)       (159.3)         - Taxes (pre- Financial Result)       -       (3.1)       (2.2)       (4.6)       (7.6)       (10.4)         = Recurrent Free Cash Flow (To the Firm)       34.1       67.3       43.3       54.9       (12.4)       (83.9)       12.7%       -57.9%		2016	2017	2010	2010	2020.	2024	2022		
* Theoretical Tax rate       0.0%       15.9%       5.1%       15.0%       15.0%       15.0%         = Taxes (pre- Net Financial Result)       -       (3.1)       (2.2)       (4.6)       (7.6)       (10.4)         Recurrent EBITDA       37.1       44.8       68.3       54.8       70.5       93.8       35.6%       11.2%         - Rentals (IFRS 16 impact)       -       -       (1.1)       (1.1)       (1.1)       (1.1)       (1.1)       (1.1)         +/- Working Capital increase       1.3       28.7       11.7       11.6       (19.9)       (7.0)         = Recurrent Operating Cash Flow       38.4       73.6       78.9       65.3       49.5       85.8       43.4%       2.8%         - CAPEX       (4.3)       (3.1)       (2.2)       (4.6)       (7.6)       (10.4)         = Recurrent Free Cash Flow (To the Firm)       34.1       67.3       43.3       54.9       (12.4)       (83.9)       12.7%       -57.9%         Rec. Free Cash Flow (To the Firm) growth       234.7%       97.5%       -35.7%       26.8%       -122.6%       -576.4%         Rec. Free Cash Flow (To the Firm) growth       234.7%       97.5%       -35.7%       26.8%       -122.6%       -57.6.4% <td></td> <td>2016</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>		2016								
= Taxes (pre- Net Financial Result)       -       (3.1)       (2.2)       (4.6)       (7.6)       (10.4)         Recurrent EBITDA       37.1       44.8       68.3       54.8       70.5       93.8       35.6%       11.2%         - Rentals (IFRS 16 impact)       -       -       (1.1)									30.470	10.0%
Recurrent EBITDA       37.1       44.8       68.3       54.8       70.5       93.8       35.6%       11.2%         - Rentals (IFRS 16 impact)       -       -       (1.1)       (1.1										
- Rentals (IFRS 16 impact)       -       -       (1.1)       (1.1)       (1.1)       (1.1)         +/- Working Capital increase       1.3       28.7       11.7       11.6       (19.9)       (7.0)         = Recurrent Operating Cash Flow       38.4       73.6       78.9       65.3       49.5       85.8       43.4%       2.8%         - CAPEX       (4.3)       (3.1)       (33.5)       (5.9)       (54.3)       (159.3)         - Taxes (pre- Financial Result)       -       (3.1)       (2.2)       (4.6)       (7.6)       (10.4)         = Recurrent Free Cash Flow (To the Firm) growth       34.1       67.3       43.3       54.9       (12.4)       (83.9)       12.7%       -57.9%         Rec. Free Cash Flow (To the Firm) growth       234.7%       97.5%       -35.7%       26.8%       -122.6%       -576.4%         Rec. Free Cash Flow (To the Firm) / Revenues       5.0%       6.8%       4.1%       6.5%       n.a.       n.a.         - Acquisitions / + Divestments       -       0.4       40.7       (28.7)       -       -         +/- Extraordinary Inc./Exp. affecting Cash Flow       -       (31.3)       5.8       (4.8)       -       -         = Free Cash Flow (To the Firm) growt				()	( )	( - /	( - )	( - )		
+/- Working Capital increase       1.3       28.7       11.7       11.6       (19.9)       (7.0)         = Recurrent Operating Cash Flow       38.4       73.6       78.9       65.3       49.5       85.8       43.4%       2.8%         - CAPEX       (4.3)       (3.1)       (33.5)       (5.9)       (54.3)       (159.3)         - Taxes (pre- Financial Result)       -       (3.1)       (2.2)       (4.6)       (7.6)       (10.4)         = Recurrent Free Cash Flow (To the Firm)       34.1       67.3       43.3       54.9       (12.4)       (83.9)       12.7%       -57.9%         Rec. Free Cash Flow (To the Firm) growth       234.7%       97.5%       -35.7%       26.8%       -122.6%       -576.4%         Rec. Free Cash Flow (To the Firm) / Revenues       5.0%       6.8%       4.1%       6.5%       n.a.       n.a.         - Acquisitions / + Divestments       -       0.4       40.7       (28.7)       -       -         +/- Extraordinary Inc./Exp. affecting Cash Flow       -       (31.3)       5.8       (4.8)       -       -         = Free Cash Flow (To the Firm)       growth       234.7%       7.0%       146.3%       -76.2%       -158.1%       -576.4%	Recurrent EBITDA		37.1	44.8	68.3	54.8	70.5	93.8	<b>35.6%</b>	<b>11.2%</b>
= Recurrent Operating Cash Flow       38.4       73.6       78.9       65.3       49.5       85.8       43.4%       2.8%         - CAPEX       (4.3)       (3.1)       (33.5)       (5.9)       (54.3)       (159.3)         - Taxes (pre- Financial Result)       -       (3.1)       (2.2)       (4.6)       (7.6)       (10.4)         = Recurrent Free Cash Flow (To the Firm) growth       34.1       67.3       43.3       54.9       (12.4)       (83.9)       12.7%       -57.9%         Rec. Free Cash Flow (To the Firm) growth       234.7%       97.5%       -35.7%       26.8%       -122.6%       -576.4%         Rec. Free Cash Flow (To the Firm) / Revenues       5.0%       6.8%       4.1%       6.5%       n.a.       n.a.         - Acquisitions / + Divestments       -       0.4       40.7       (28.7)       -       -         +/- Extraordinary Inc./Exp. affecting Cash Flow       -       (31.3)       5.8       (4.8)       -       -         = Free Cash Flow (To the Firm)       growth       234.7%       7.0%       146.3%       -76.2%       -158.1%       -576.4%			-	-	(1.1)	(1.1)	(1.1)	(1.1)		
- CAPEX       (4.3)       (3.1)       (33.5)       (5.9)       (54.3)       (159.3)         - Taxes (pre- Financial Result)       -       (3.1)       (2.2)       (4.6)       (7.6)       (10.4)         = Recurrent Free Cash Flow (To the Firm)       34.1       67.3       43.3       54.9       (12.4)       (83.9)       12.7%       -57.9%         Rec. Free Cash Flow (To the Firm) growth       234.7%       97.5%       -35.7%       26.8%       -122.6%       -576.4%         Rec. Free Cash Flow (To the Firm) / Revenues       5.0%       6.8%       4.1%       6.5%       n.a.       n.a.         - Acquisitions / + Divestments       -       0.4       40.7       (28.7)       -       -         +/- Extraordinary Inc./Exp. affecting Cash Flow       -       (31.3)       5.8       (4.8)       -       -         = Free Cash Flow (To the Firm)       growth       234.7%       7.0%       146.3%       -76.2%       -158.1%       -576.4%										
- Taxes (pre- Financial Result)       - (3.1)       (2.2)       (4.6)       (7.6)       (10.4)         = Recurrent Free Cash Flow (To the Firm)       34.1       67.3       43.3       54.9       (12.4)       (83.9)       12.7%       -57.9%         Rec. Free Cash Flow (To the Firm) growth       234.7%       97.5%       -35.7%       26.8%       -122.6%       -576.4%         Rec. Free Cash Flow (To the Firm) / Revenues       5.0%       6.8%       4.1%       6.5%       n.a.       n.a.         - Acquisitions / + Divestments       -       0.4       40.7       (28.7)       -       -         +/- Extraordinary Inc./Exp. affecting Cash Flow       -       (31.3)       5.8       (4.8)       -       -         = Free Cash Flow (To the Firm) growth       234.7%       7.0%       146.3%       -76.2%       -158.1%       -576.4%									43.4%	2.8%
= Recurrent Free Cash Flow (To the Firm)       34.1       67.3       43.3       54.9       (12.4)       (83.9)       12.7%       -57.9%         Rec. Free Cash Flow (To the Firm) growth       234.7%       97.5%       -35.7%       26.8%       -122.6%       -576.4%         Rec. Free Cash Flow (To the Firm) / Revenues       5.0%       6.8%       4.1%       6.5%       n.a.       n.a.         - Acquisitions / + Divestments       -       0.4       40.7       (28.7)       -       -         +/- Extraordinary Inc./Exp. affecting Cash Flow       -       (31.3)       5.8       (4.8)       -       -         = Free Cash Flow (To the Firm) growth       234.7%       7.0%       146.3%       -76.2%       -158.1%       -576.4%										
Rec. Free Cash Flow (To the Firm) growth       234.7%       97.5%       -35.7%       26.8%       -122.6%       -576.4%         Rec. Free Cash Flow (To the Firm) / Revenues       5.0%       6.8%       4.1%       6.5%       n.a.       n.a.         - Acquisitions / + Divestments       -       0.4       40.7       (28.7)       -       -         +/- Extraordinary Inc./Exp. affecting Cash Flow       -       (31.3)       5.8       (4.8)       -       -         = Free Cash Flow "To the Firm"       34.1       36.4       89.8       21.4       (12.4)       (83.9)       62.3%       -43.2%         Free Cash Flow (To the Firm) growth       234.7%       7.0%       146.3%       -76.2%       -158.1%       -576.4%	, , , , , , , , , , , , , , , , , , ,								40 70/	E7 00/
Rec. Free Cash Flow (To the Firm) / Revenues       5.0%       6.8%       4.1%       6.5%       n.a.       n.a.         - Acquisitions / + Divestments       -       0.4       40.7       (28.7)       -       -         +/- Extraordinary Inc./Exp. affecting Cash Flow       -       (31.3)       5.8       (4.8)       -       -         = Free Cash Flow "To the Firm"       34.1       36.4       89.8       21.4       (12.4)       (83.9)       62.3%       -43.2%         Free Cash Flow (To the Firm) growth       234.7%       7.0%       146.3%       -76.2%       -158.1%       -576.4%									12.7%	-57.9%
- Acquisitions / + Divestments       -       0.4       40.7       (28.7)       -       -         +/- Extraordinary Inc./Exp. affecting Cash Flow       -       (31.3)       5.8       (4.8)       -       -         = Free Cash Flow "To the Firm"       34.1       36.4       89.8       21.4       (12.4)       (83.9)       62.3%       -43.2%         Free Cash Flow (To the Firm) growth       234.7%       7.0%       146.3%       -76.2%       -158.1%       -576.4%										
+/- Extraordinary Inc./Exp. affecting Cash Flow       -       (31.3)       5.8       (4.8)       -       -         = Free Cash Flow "To the Firm"       34.1       36.4       89.8       21.4       (12.4)       (83.9)       62.3%       -43.2%         Free Cash Flow (To the Firm) growth       234.7%       7.0%       146.3%       -76.2%       -158.1%       -576.4%										
= Free Cash Flow "To the Firm"       34.1       36.4       89.8       21.4       (12.4)       (83.9)       62.3%       -43.2%         Free Cash Flow (To the Firm) growth       234.7%       7.0%       146.3%       -76.2%       -158.1%       -576.4%	•						-			
Free Cash Flow (To the Firm) growth         234.7%         7.0%         146.3%         -76.2%         -158.1%         -576.4%							(12.4)		62.3%	-43.2%
									02.3/0	73.270
	Rec. Free Cash Flow To the Firm Yield (o/EV)		3.2%	6.3%	4.0%	5.1%	n.a.	n.a.		
Free Cash Flow "To the Firm" - Yield (o/EV)         3.2%         3.4%         2.0%         n.a.         n.a.	Free Cash Flow "To the Firm" - Yield (o/EV)		3.2%	3.4%	8.4%	2.0%	n.a.	n.a.		

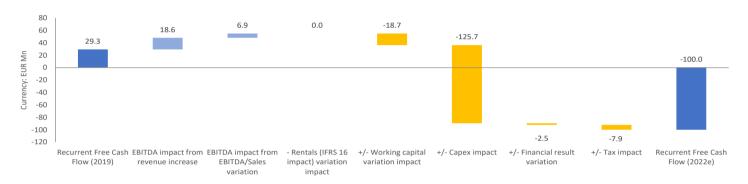
Note 1: Financial projections include IFRS 16 adjustments. FY 19 EBITDA is c. EUR 1.7Mn higher due to IFRS 16.

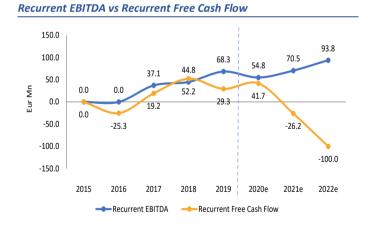


#### Recurrent Free Cash Flow accumulated variation analysis (2017 - 2019)



#### Recurrent Free Cash Flow accumulated variation analysis (2019 - 2022e)





#### Stock performance vs EBITDA 12m forward



### Appendix 3. EV breakdown at the date of this report

	EUR Mn	Source
Market Cap	920.2	
+ Minority Interests	4.8	6m Results 2020
+ Provisions & Other L/T Liabilities	100.5	6m Results 2020
+ Net financial debt	168.9	6m Results 2020
- Financial Investments	123.7	6m Results 2020
+/- Others	-	6m Results 2020
Enterprise Value (EV)	1,070.7	



Report date: 13 Oct 2020

### Appendix 4. Historical performance (1)(2)

Historical performance															CA	AGR
(EUR Mn)	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020e	2021e	2022e	09-19	19-22e
Total Revenues	22.2	30.8	43.4	44.6	37.9	25.6	28.5	30.2	675.6	986.9	1,043.8	839.0	1,212.5	1,343.6	47.0%	8.8%
Total Revenues growth	9.2%	39.0%	40.9%	2.8%	-15.2%	-32.3%	11.1%	5.9%	n.a.	46.1%	5.8%	-19.6%	44.5%	10.8%		
EBITDA	12.0	19.6	29.9	31.9	25.8	18.9	17.7	17.0	37.1	44.8	68.3	50.0	70.5	93.8	<b>19.0%</b>	11.2%
EBITDA growth	-8.7%	63.9%	52.5%	6.6%	-19.0%	-26.8%	-6.2%	-3.8%	117.9%	20.7%	52.4%	-26.7%	40.8%	33.2%		
EBITDA/Sales	54.0%	63.7%	68.9%	71.4%	68.2%	73.7%	62.2%	56.5%	5.5%	4.5%	6.5%	6.0%	5.8%	7.0%		
Net Profit	1.1	(49.7)	(109.9)	(78.4)	1.3	1.4	(13.0)	(31.7)	8.2	8.4	25.4	12.1	29.7	42.4	37.0%	<b>18.6%</b>
Net Profit growth	-59.3%	n.a.	-121.4%	28.7%	101.6%	11.6%	n.a.	-144.3%	125.9%	2.6%	202.5%	-52.5%	145.8%	42.7%		
Adjusted number shares (Mn)	138.2	138.1	138.3	138.4	138.4	140.0	140.0	140.0	140.0	440.3	440.3	440.3	440.3	440.3		
EPS (EUR)	0.01	-0.36	-0.79	-0.57	0.01	0.01	-0.09	-0.23	0.06	0.02	0.06	0.03	0.07	0.10	22.0%	18.6%
EPS growth	-61.7%	n.a.	n.a.	28.7%	n.a.	10.3%	n.a.	n.a.	n.a.	-67.4%	n.a.	-52.5%	n.a.	42.7%		
Ord. EPS (EUR)	0.01	-0.35	-0.74	-0.50	0.01	0.00	-0.08	-0.23	0.06	0.00	0.05	0.04	0.07	0.10	18.3%	27.0%
Ord. EPS growth	-50.4%	n.a.	n.a.	32.7%	n.a.	-77.8%	n.a.	n.a.	n.a.	-95.1%	n.a.	-22.0%	83.8%	42.7%		
CAPEX	(24.3)	(103.1)	(24.6)	(16.4)	(5.3)	(15.6)	(34.9)	(0.8)	(4.3)	(3.1)	(33.5)	(5.9)	(54.3)	(159.3)		
CAPEX/Sales %)	109.7%	334.6%	56.6%	36.7%	14.0%	61.0%	122.7%	2.8%	0.6%	0.3%	3.2%	0.7%	4.5%	11.9%		
Free Cash Flow	(12.2)	(86.6)	(10.8)	8.2	5.6	(6.8)	(29.9)	8.1	19.2	21.3	75.8	8.2	(26.2)	(100.0)	23.4%	-49.2%
ND/EBITDA (x) (2)	11.3x	11.3x	7.2x	5.7x	6.0x	8.0x	7.2x	6.9x	7.0x	6.5x	2.5x	3.2x	2.7x	3.1x		
P/E (x)	n.a.	n.a.	n.a.	n.a.	42.3x	32.4x	n.a.	n.a.	7.5x	67.3x	37.0x	76.1x	31.0x	21.7x		
EV/Sales (x)	n.a.	13.36x	7.61x	5.22x	5.63x	7.81x	6.34x	6.22x	0.45x	0.87x	1.08x	1.28x	0.88x	0.80x		
EV/EBITDA (x) <sup>(2</sup>	38.5x	21.0x	11.1x	7.3x	8.3x	10.6x	10.2x	11.0x	8.2x	19.1x	16.5x	21.4x	15.2x	11.4x		
Absolute performance	0.2%	-45.6%	-41.1%	-52.1%	14.7%	-15.4%	12.1%	35.1%	-12.0%	192.0%	66.5%	-2.3%				
Relative performance vs Ibex 35	-22.8%	-34.1%	-32.2%	-49.8%	-5.5%	-18.4%	20.8%	37.9%	-18.1%	243.5%	48.9%	34.2%				

Note 1: The multiples are historical, calculated based on the price and EV at the end of each year, except (if applicable) in the current year, when multiples would be given at current prices. The absolute and relative behavior corresponds to each exercise (1/1 to 31/12). The source, both historical multiples and the evolution of the price, is Thomson Reuters.

Note 2: Financial projections include IFRS 16 adjustments. FY 19 EBITDA is c. EUR 1.7Mn higher due to IFRS 16.

Note 3: All ratios and multiples on EBITDA refer to total EBITDA (not to recurrent EBITDA).

### Appendix 5. Main Competitors 2020e

				Utilities				Rer	newable Ene	ergy	
	EUR Mn	Iberdrola	Endesa	Naturgy	EDP	Holaluz	Average	Solaria	Solarpack	Scatec Solar	ADXR.MC
	Ticker (Reuters)	IBE.MC	ELE.MC	NTGY.MC	EDP.LS	HLZZ.MC		SLRS.MC	SPK.MC	SSOL.OL	ADXR.MC
Market data	Country	Spain	Spain	Spain	Portugal	Spain		Spain	Spain	Norway	Spain
Mai da	Market cap	70,360.8	25,168.9	17,333.5	17,870.2	160.7		2,411.3	557.5	2,923.4	920.2
	Enterprise value (EV)	117,402.2	31,177.4	35,066.3	38,017.7	140.7		2,694.4	910.9	3,904.1	1,070.7
	Total Revenues	37,364.8	19,807.2	19,567.2	14,560.9	314.5		61.1	162.6	287.4	839.0
	Total Revenues growth	2.5%	-1.7%	-15.1%	1.6%	50.6%	-3.2%	77.0%	96.2%	56.2%	-19.6%
	2y CAGR (2020e - 2022e)	4.9%	0.8%	5.9%	1.9%	38.9%	3.4%	72.0%	-0.1%	21.6%	26.5%
	EBITDA	10,600.0	3,928.4	3,948.2	3,596.7	6.5		49.2	66.3	228.1	50.0
	EBITDA growth	<i>8.9%</i>	5.8%	-13.9%	9.5%	146.2%	2.6%	58.3%	134.6%	55.1%	-26.7%
E	2y CAGR (2020e - 2022e)	6.1%	1.8%	5.6%	3.2%	n.a.	4.2%	<i>69.9%</i>	18.0%	23.4%	36.9%
atic	EBITDA/Revenues	28.4%	19.8%	20.2%	24.7%	2.1%	23.3%	80.5%	40.8%	79.4%	6.0%
Ē	EBIT	6,242.9	2,379.2	2,200.2	2,097.3	3.0		32.1	45.0	156.3	30.6
Basic financial information	EBIT growth	6.4%	10.1%	-26.1%	15.1%	n.a.	1.4%	90.7%	188.4%	64.5%	-27.4%
e	2y CAGR (2020e - 2022e)	6.8%	0.9%	10.2%	4.7%	n.a.	5.6%	84.3%	20.0%	22.3%	50.5%
anc	EBIT/Revenues	16.7%	12.0%	11.2%	14.4%	1.0%	13.6%	52.5%	27.7%	54.4%	3.6%
fin	Net Profit	3,541.9	1,724.4	963.2	801.2	1.0		18.6	17.8	40.5	12.1
sic	Net Profit growth	-8.7%	858.0%	-46.4%	-17.2%	n.a.	196.4%	-22.3%	48.7%	157.4%	-52.5%
ä	2y CAGR (2020e - 2022e)	6.9%	0.4%	17.8%	9.5%	n.a.	8.7%	74.6%	22.8%	9.0%	87.3%
	CAPEX/Sales %	-21.4%	-8.6%	-7.6%	-15.2%	-1.9%	-13.2%	-434.3%	-52.1%	-106.4%	-0.7%
	Free Cash Flow	(72.3)	955.5	1,599.5	1,525.8	n.a.		(200.7)	44.2	(166.0)	8.2
	Net financial debt	39,914.3	7,347.7	15,826.7	12,854.5	7.0		464.5	339.0	1,106.0	161.0
	ND/EBITDA (x)	3.8	1.9	4.0	3.6	1.1	3.3	9.4	5.1	4.8	2.9
	Pay-out	77.4%	<i>98.9%</i>	141.9%	87.2%	0.0%	101.3%	0.0%	0.0%	27.5%	0.0%
	P/E (x)	20.0	14.7	18.2	21.1	n.a.	18.5	n.a.	31.3	75.1	76.1
os	P/BV (x)	1.7	3.2	1.8	1.8	4.8	2.1	11.4	2.9	6.9	6.9
Rati	EV/Revenues (x)	3.1	1.6	1.8	2.6	0.4	2.3	n.a.	5.6	13.6	1.3
Multiples and Ratios	EV/EBITDA (x)	11.1	7.9	8.9	10.6	21.6	9.6	n.a.	13.7	17.1	19.5
sai	EV/EBIT (x)	18.8	13.1	15.9	18.1	46.9	16.5	n.a.	20.2	25.0	35.0
ple	ROE	9.0	22.1	9.2	8.6	7.6	12.2	8.7	9.9	8.8	9.4
ulti	FCF Yield (%)	n.a.	3.8	9.2	8.5	n.a.	7.2	n.a.	7.9	n.a.	4.5
Σ	DPS	0.41	1.60	1.40	0.19	0.00	0.90	0.00	0.00	0.09	0.00
	Dvd Yield	3.7%	6.7%	7.8%	4.2%	0.0%	5.6%	0.0%	0.0%	0.4%	0.0%

Note 1: Financial data, multiples and ratios based on market consensus (Thomson Reuters). In the case of the company analyzed, own estimates (Lighthouse). Note 2: All ratios and multiples on EBITDA refer to total EBITDA (not to recurrent EBITDA).



## Appendix 6. Valuation inputs

#### Inputs for the DCF Valuation Approach

	2020e	<b>202</b> 1e	<b>2022</b> e	Terminal Value <sup>(1)</sup>		
Free Cash Flow "To the Firm"	21.4	(12.4)	(83.9)	1,092.0		
Market Cap	920.2	At the date of this	report			
Net financial debt	168.9	Debt net of Cash (6	6m Results 2020)			
					Best Case	Worst Case
Cost of Debt	4.4%	Net debt cost			4.2%	4.7%
Tax rate (T)	20.0%	T (Normalised tax	rate)		=	=
Net debt cost	3.5%	Kd = Cost of Net D	ebt * (1-T)		3.3%	3.7%
Risk free rate (rf)	0.1%	Rf (10y Spanish bo	nd yield)		=	=
Equity risk premium	9.0%	R (own estimate)			8.5%	9.5%
Beta (B)	1.0	B (Thomson Reute	ers and Lighthouse)		0.9	1.1
Cost of Equity	9.5%	Ke = Rf + (R * B)			8.1%	10.9%
Equity / (Equity + Net Debt)	84.5%	E (Market Cap as e	equity value)		=	=
Net Debt / (Equity + Net Debt)	15.5%	D			=	=
WACC	8.5%	WACC = Kd * D + K	(e * E		7.4%	9.8%
G "Fair"	1.5%				2.0%	1.5%

Terminal value calculated on the recurrent Free Cash Flow "to the Firm" of the last estimated year using the normalised tax rate (T) indicated in the upper table.
 ADX hold a stake of c. 30% of a 66MW wind farm in Panama (consolidated by the equity method). The end of work is expected in 2021e.

#### Inputs for the Multiples Valuation Approach

	Ticker			EPS	EV/EBITDA	EBITDA	EV/Sales	Revenues	EBITDA/Sales	FCF Yield	FCF
Company	Reuters	Mkt. Cap	P/E 20e	20e-22e	20e	20e-22e	20e	20e-22e	20e	20e	20e-22e
Iberdrola	IBE.MC	70,360.8	20.0	6.1%	11.1	6.1%	3.1	4.9%	28.4%	n.a.	n.a.
Endesa	ELE.MC	25,168.9	14.7	0.4%	7.9	1.8%	1.6	0.8%	19.8%	3.8%	-29.7%
Naturgy	NTGY.MC	17,333.5	18.2	18.9%	8.9	5.6%	1.8	5.9%	20.2%	9.2%	5.9%
EDP	EDP.LS	17,870.2	21.1	8.9%	10.6	3.2%	2.6	1.9%	24.7%	8.5%	-32.4%
Holaluz	HLZZ.MC	160.7	n.a.	n.a.	21.6	n.a.	0.4	38.9%	2.1%	n.a.	n.a.
Utilities			18.5	8.6%	12.0	4.2%	1.9	10.5%	<b>19.0%</b>	7.2%	-18.7%
Solaria	SLRS.MC	2,411.3	n.a.	81.4%	n.a.	69.9%	n.a.	72.0%	80.5%	n.a.	-1.8%
Solarpack	SPK.MC	557.5	31.3	22.6%	13.7	18.0%	5.6	-0.1%	40.8%	7.9%	n.a.
Scatec Solar	SSOL.OL	2,923.4	75.1	14.2%	17.1	23.4%	13.6	21.6%	79.4%	n.a.	16.9%
Renewable Energy			53.2	39.4%	15.4	37.1%	9.6	31.1%	66.9%	7.9%	7.6%
ADXR.MC	ADXR.MC	920.2	76.1	87.3%	19.5	36.9%	1.3	26.5%	6.0%	4.5%	n.a.

#### Free Cash Flow sensitivity analysis (2021e)

#### A) Rec. EBITDA and EV/EBITDA sensitivity to changes in EBITDA/Sales

Scenario	EBITDA/Sales 21e	EBITDA 21e	EV/EBITDA 21e
Max	6.4%	77.7	13.8x
Central	5.8%	70.5	15.2x
Min	5.2%	63.2	16.9x

#### B) Rec. FCF and Rec. FCF - Yield sensitivity to changes in EBITDA and CAPEX/sales

FCF Rec. EUR Mn		CAPEX/Sales 21e	
EBITDA 21e	4.1%	4.5%	4.9%
77.7	(14.1)	(18.9)	(23.8)
70.5	(21.4)	(26.2)	(31.1)
63.2	(28.6)	(33.5)	(38.3)



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#### **Notes and Reports History**

Date of report	Recommendation	Price (EUR)	Target price (EUR)	Period of validity	Reason for report	Analyst
13-Oct-2020	n.a.	2.09	n.a.	n.a.	Review of estimates	David López Sánchez
24-Sep-2020	n.a.	1.73	n.a.	n.a.	6m Results 2020	David López Sánchez
14-May-2020	n.a.	1.95	n.a.	n.a.	3m Results 2020	David López Sánchez
28-Feb-2020	n.a.	2.44	n.a.	n.a.	12m Results 2019	David López Sánchez
14-Nov-2019	n.a.	2.13	n.a.	n.a.	9m Results 2019	David López Sánchez
24-Sep-2019	n.a.	1.70	n.a.	n.a.	Initial Coverage	David López Sánchez

