# **Ercros**





**EQUITY - SPAIN** Sector: Chemicals

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6m Results 2022 Closing price: EUR 3.46 (2 Aug 2022)

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Ercros (ECR) is an industrial group manufacturing chemical products that operates through 3 divisions: (i) basic chemicals, (ii) intermediate chemicals and (iii) pharmaceuticals. The core activity is the production of chlorinecaustic soda, ECR being the main producer in Spain (60% of total installed capacity) and among the top 10 at the European level.

#### Market Data

Market Cap (Mn EUR and USD)	333.8	340.4	
EV (Mn EUR and USD) (2)	386.2	393.9	
Shares Outstanding (Mn)	96.6		
-12m (Max/Med/Mín EUR)	3.81 / 3.2	5 / 2.73	
Daily Avg volume (-12m Mn EUR)	0.69		
Rotation <sup>(3)</sup>	52.4		
Factset / Bloomberg	ECR-ES / E	CR SM	
Close fiscal year	31-Dec		

#### Shareholders Structure (%)

Joan Casas Galofre	5.7
Dimensional Fund Advisors, L.P.	5.2
Víctor Manuel Rodríguez Martín	5.0
Montserrat Garcia Pruns	3.4
Free Float	80.7

Financials (Mn EUR)	2021	<b>2022</b> e	<b>2023</b> e	2024
Adj. nº shares (Mn)	101.0	98.8	96.6	96.6
Total Revenues	822.9	1,020.4	842.5	854.8
Rec. EBITDA	85.6	114.0	86.9	89.1
% growth	77.4	33.3	-23.8	2.5
% Rec. EBITDA/Rev.	10.4	11.2	10.3	10.4
% Inc. EBITDA sector (4)	26.0	14.5	-0.4	4.1
Net Profit	43.3	65.6	43.5	45.5
EPS (EUR)	0.43	0.66	0.45	0.47
% growth	603.2	55.0	-32.3	4.8
Ord. EPS (EUR)	0.43	0.66	0.45	0.47
% growth	527.2	53.8	-32.3	4.8
Rec. Free Cash Flow(5)	4.9	28.9	43.9	37.8
Pay-out (%)	19.0	20.0	22.0	24.0
DPS (EUR)	0.08	0.13	0.10	0.11
Net financial debt	59.6	58.6	40.0	23.6
ND/Rec. EBITDA (x)	0.7	0.5	0.5	0.3
ROE (%)	14.1	18.7	11.5	11.4
ROCE (%) <sup>(5)</sup>	11.1	15.5	10.0	10.3

Ord. P/E	8.0	5.2	7.7	7.3
P/BV	1.0	0.9	0.9	0.8
Dividend Yield (%)	2.4	3.8	2.9	3.3
EV/Sales	0.47	0.38	0.46	0.45
EV/Rec. EBITDA	4.5	3.4	4.4	4.3
EV/EBIT	7.2	4.5	6.7	6.5
FCF Yield (%)(5)	1.5	8.7	13.2	11.3

The opinion regarding the results is on reported EBITDA with respect to our estimate for the year (12m). The impact reflects whether, due to the results, we envisage a significant revision (>5% - 10%, depending on the sector) of our EBITDA estimate (for \_

any of the estimated years). Please refer to Appendix 3.

Ratios & Multiples (x)(6)

P/F

- Rotation is the % of the capitalisation traded 12m.
- Sector: Stoxx Europe 600 Chemicals.
- Please see Appendix 2 for the theoretical tax rate (ROCE) and rec. FCF calculation.
- Multiples and ratios calculated over prices at the date of this report.

(\*) Unless otherwise indicated, all the information contained in this report is based on: The Company, Factset and Lighthouse.

# Historic 1H22 results, although a more moderate outlook for the second half

STRONG SALES GROWTH (+49.1% VS 1H21), explained solely by vibrant demand that resulted in a sharp rise in the prices of the products sold (accounting for 114.1% of the sales growth), while both the volume and mix effects were negative (-9.1% and -5%, respectively). By divisions, growth in sales of chlorine derivatives is of note (+60.3%; with the increase in the prices of higher volume products - PVC and caustic soda - standing out), followed by intermediate chemicals (+28.9%) and pharmacy (+23.9%; continuing the recovery already seen in previous quarters).

ACCOMPANIED BY AN IMPROVEMENT IN MARGINS (1H22 EBITDA: EUR 75.2MN; +68.8% VS 1H21). Despite the very significant rise in variable costs (+60%) due to higher energy and raw material costs, ECR managed to improve its EBITDA margin 1.6 p.p to 13.3% (as it was able to pass on the increase in costs to sale prices and also thanks to the business' operating leverage, with a high fixed cost element). This enabled ECR to obtain EBITDA of EUR 75.2Mn in 1H22 (an historic result).

AND MAINTAINING A COMFORTABLE BALANCE SHEET STRUCTURE (NET DEBT: EUR 70.5MN). ECR closed 1H22 with net debt (ex - creditors for financial leasing) of EUR 70.5Mn (+18% vs 2021). An increase explained mainly by the circumstantial impact on FCF of working capital (EUR 26.6Mn; due to the increase in inventories and accounts receivable), that should revert over 2H22 (leaving 2022e ND at similar levels to the 2021 close, despite maintaining both CAPEX of c. EUR 35Mn and shareholder remuneration: 2021 payout 50% of NP between the dividend and share buybacks). 23e ND/EBITDA 0.5x.

HISTORIC RESULTS, BUT THE OUTLOOK FOR THE SECOND HALF IS MORE MODERATE. Very solid 1H22 results, in line with expectations. Looking at the second half of the year, the risks are on the upside (inflation squeezing growth prospects). We downgrade our estimates slightly to reflect the difficult backdrop (22e EBITDA: EUR 114Mn; -5% vs previous estimate). Although perhaps the most interesting point is that, in our opinion, ECR is now better prepared than in the past to face a recession. Our estimates imply an EV/EBITDA of 4.5x in 2023e.

#### Relative performance (Base 100)



Aug/17	Aug/18	Aug/19	Aug/20	Aug/21	Au	8/22	
Stock perform	nance (%)	-1m	-3m	-12m	YTD	-3Y	-5Y
Absolute		-6.2	5.2	-0.3	18.7	104.6	21.5
vs Ibex 35		-5.3	9.7	7.9	27.8	124.8	57.8
vs Ibex Small	Cap Index	-1.5	16.9	11.5	28.5	71.7	-5.1
vs Eurostoxx !	50	-12.3	6.6	11.4	38.5	87.4	14.1
vs Sector ben	chmark <sup>(4)</sup>	-12.3	12.6	10.3	39.2	59.4	-8.3



## 6m Results 2022

Table 1. 1H22 Results

	6m22		6m22 Real		2022e vs		2Q22 vs
EUR Mn	Real	6m21	vs 6m21	<b>2022</b> e	2021	2Q22	2Q21
Total Revenues	563.9	378.3	49.1%	1020.4	24.0%	290.6	44.6%
Chlorine derivatives	353.1	220.2	60.3%			187.4	57.4%
Intermediate chemicals	146.1	113.4	28.9%			72.4	22.4%
Pharmaceuticals	32.6	26.3	23.9%			15.5	16.5%
Other revenues	32.0	18.3	74.9%			15.4	62.0%
Recurrent EBITDA	75.2	44.5	68.8%	114.0	33.3%	43.4	87.0%
Rec. EBITDA/Revenues	13.3%	11.8%	1.6 p.p.	11.2%	0.8 p.p.	14.9%	3.4 p.p.
EBITDA	73.6	43.8	68.0%	114.0	33.9%	43.6	81.8%
EBITDA/Revenues	13.1%	11.6%	1.5 p.p.	11.2%	0.8 p.p.	15.0%	3.1 p.p.
EBIT	58.7	29.7	97.5%	85.5	59.3%	36.1	113%
PBT	56.8	26.9	111.6%	81.0	58.4%		
NP	46.3	20.3	128.4%	65.6	51.6%		
Tons sold (thousand)	589	615	-4.2%				
Net Debt1	70.5	59.6	18.3%	58.6	-1.6%		

Note 1: Net Debt adjusted to exclude IFRS 16 impact.

Table 2. Estimates review

EUR Mn	2022e (New)	Review (%)	2023e (New)	Review (%)	2024e	Review (%)
Total Revenues	1020.4	-3.3%	842.5	-0.5%	860.5	-0.7%
Recurrent EBITDA	114.0	-5.2%	86.9	-6.6%	95.8	-7.0%
Recurrent EBITDA growth	33.3%	-7.4 p.p.	-23.8%	-1.1 p.p.	3.0%	-0.4 p.p.
Rec. EBITDA/Revenues	11.2%	-0.2 p.p.	10.3%	-0.7 p.p.	11.1%	-0.7 p.p.
EBIT	85.5	-6.9%	57.7	-9.6%	66.2	-10.1%
Net Profit	65.6	-7.5%	43.5	-11.4%	51.8	-12.1%
Recurrent Free Cash Flow	28.9	-32.1%	43.9	-21.3%	44.3	-14.7%
ND / EBITDA	0.5 x	0.1 x	0.5 x	0.3 x	0.0 x	0.3 x



# **Valuation inputs**

### Inputs for the DCF Valuation Approach

	2022e	2023e	<b>2024</b> e	Terminal Value <sup>(1)</sup>		
ree Cash Flow "To the Firm"	33.1	47.8	41.1	537.1		
Market Cap	333.8	At the date of this	report			
let financial debt	70.5	Debt net of Cash (	6m Results 2022)			
					Best Case	Worst Case
ost of Debt	4.5%	Net debt cost			4.3%	4.8%
ax rate (T)	20.0%	T (Normalised tax	rate)		=	=
let debt cost	3.6%	Kd = Cost of Net D	ebt * (1-T)		3.4%	3.8%
lisk free rate (rf)	1.9%	Rf (10y Spanish bo	nd yield)		=	=
quity risk premium	7.0%	R (own estimate)			6.5%	7.5%
eta (B)	1.2	B (own estimate)			1.1	1.2
ost of Equity	10.3%	Ke = Rf + (R * B)			9.1%	10.9%
quity / (Equity + Net Debt)	82.6%	E (Market Cap as e	equity value)		=	=
let Debt / (Equity + Net Debt)	17.4%	D			=	=
VACC	9.2%	WACC = Kd * D + I	Ke * E		8.1%	9.7%
i "Fair"	1.5%				2.0%	1.0%

<sup>(1)</sup> The terminal value reflects the NAV of FCF beyond the period estimated with the WACC and G of the central scenario.

### Inputs for the Multiples Valuation Approach

	Ticker			EPS	EV/EBITDA	<b>EBITDA</b>	EV/Sales	Revenues	EBITDA/Sales	FCF Yield	FCF
Company	Factset	Mkt. Cap	P/E 22e	22e-24e	<b>22</b> e	22e-24e	22e	22e-24e	22e	22e	22e-24e
BASF SE	BAS-DE	40,174.3	6.9	-4.4%	5.7	-1.3%	0.7	-1.5%	12.6%	6.0%	21.9%
Solvay	SOLB-BE	9,014.3	7.6	1.2%	5.1	1.2%	1.1	1.3%	20.8%	8.4%	14.0%
Covestro AG	1COV-DE	6,474.1	7.3	10.0%	3.9	5.7%	0.5	-1.2%	12.3%	6.7%	26.9%
Europe			7.3	2.3%	4.9	1.8%	0.8	-0.5%	15.2%	7.0%	20.9%
DowDuPont	DOW-US	36,297.4	6.4	-5.3%	4.5	-6.4%	0.8	-2.6%	18.7%	16.2%	-14.0%
Olin Corp	OLN-US	7,333.0	5.4	-5.7%	3.9	-7.0%	1.0	-3.9%	26.7%	22.9%	-10.1%
Westlake	WLK-US	11,882.4	4.4	-12.9%	3.3	-10.8%	1.0	-2.5%	29.7%	21.5%	-4.2%
USA			5.4	-8.0%	3.9	-8.1%	1.0	-3.0%	25.0%	20.2%	-9.4%
ECR	ECR-ES	333.8	5.2	-15.8%	3.4	-11.6%	0.4	-8.5%	11.2%	8.7%	14.4%

### Free Cash Flow sensitivity analysis (2023e)

### A) Rec. EBITDA and EV/EBITDA sensitivity to changes in EBITDA/Sales

Scenario	EBITDA/Sales 23e	<b>EBITDA</b> 23e	EV/EBITDA 23e
Max	10.8%	91.1	4.2x
Central	10.3%	86.9	4.4x
Min	9.8%	82.7	4.7x

### B) Rec. FCF and Rec. FCF - Yield sensitivity to changes in EBITDA and CAPEX/sales

Rec. FCF EUR Mn	CAPEX/Sales 23e				
EBITDA 23e	3.2%	3.6%	4.0%		
91.1	51.5	48.1	44.8		
86.9	47.3	43.9	40.6		
82.7	43.1	39.7	36.4		



Scenario		Rec. FCF/Yield 23e			
Max	15.4%	14.4%	13.4%		
Central	14.2%	13.2%	12.2%		
Min	12.9%	11.9%	10.9%		



# Appendix 1. Financial Projections

Balance Sheet (EUR Mn)	2017	2018	2019	2020	2021	2022e	<b>2023</b> e	<b>2024</b> e	_	
Intangible assets	4.1	4.2	19.7	16.1	17.7	18.2	18.7	19.2		
Fixed assets	269.4	281.7	296.9	311.3	324.5	336.9	343.5	349.8		
Other Non Current Assets	25.9 44.9	31.7 45.2	40.3 42.7	38.9	35.7	35.7 29.6	35.7	35.7 30.8		
Financial Investments Goodwill & Other Intangilbles	44.9	45.2	42.7	28.8	29.0	29.0 -	30.2	30.8		
Current assets	218.3	218.9	184.5	148.6	248.9	285.5	241.7	244.5		
Total assets	562.6	581.6	584.1	543.6	655.8	705.9	669.8	680.0		
10001 033003	302.0	502.0	50-112	34310	033.0	703.3	003.0	00010		
Equity	247.5	272.7	292.1	284.2	331.6	369.3	387.5	411.7		
Minority Interests	-	-	-	-	-	-	-	-		
Provisions & Other L/T Liabilities	84.1	76.5	62.2	55.8	67.6	67.6	67.6	67.6		
Other Non Current Liabilities	-	-	13.4	9.1	6.2	6.2	6.2	6.2		
Net financial debt	89.3	107.3	96.8	75.7	59.6	58.6	40.0	23.6		
Current Liabilities	141.7	125.2	119.6	118.8	190.8	204.1	168.5	171.0		
Equity & Total Liabilities	562.6	581.6	584.1	543.6	655.8	705.9	669.8	680.0		
										GR
P&L (EUR Mn)	2017	2018	2019	2020	2021	2022e	2023e	2024e	17-21	21-24e
Total Revenues Total Revenues growth	<b>689.3</b> 13.6%	<b>677.1</b> -1.8%	<b>677.9</b> <i>0.1%</i>	<b>579.3</b> -14.6%	<b>822.9</b> 42.1%	1,020.4 24.0%	<b>842.5</b> -17.4%	<b>854.8</b> 1.5%	4.5%	1.3%
COGS	(433.1)	-1.8% (435.1)	(439.3)	-14.6% (348.3)	42.1% (532.8)	(681.1)	-17.4% (543.4)	1.5% (549.7)		
Gross Margin	(433.1) <b>256.1</b>	(435.1) <b>242.0</b>	(439.3) <b>238.6</b>	(348.3) <b>230.9</b>	(552.8) <b>290.0</b>	339.3	(543.4) <b>299.1</b>	(549.7) <b>305.2</b>	3.2%	1.7%
Gross Margin/Revenues	37.2%	35.7%	35.2%	39.9%	35.2%	33.3%	35.5%	35.7%	3.2/0	1.7/0
Personnel Expenses	(83.4)	(79.9)	(83.1)	(84.3)	(87.0)	(91.3)	(92.1)	(93.9)		
Other Operating Expenses	(102.5)	(97.9)	(97.5)	(98.4)	(117.5)	(133.9)	(120.1)	(122.2)		
Recurrent EBITDA	70.3	64.3	58.0	48.2	85.6	114.0	86.9	89.1	5.0%	1.4%
Recurrent EBITDA growth	20.3%	-8.5%	-9.7%	-16.9%	77.4%	33.3%	-23.8%	2.5%		
Rec. EBITDA/Revenues	10.2%	9.5%	8.6%	8.3%	10.4%	11.2%	10.3%	10.4%		
Restructuring Expense & Other non-rec.	(21.7)	3.0	4.4	(0.9)	(0.4)	-	-	-		
BITDA	48.5	67.3	62.4	47.3	85.2	114.0	86.9	89.1	15.1%	1.5%
Depreciation & Provisions	(14.2)	(24.2)	(25.1)	(27.4)	(25.7)	(22.7)	(23.3)	(23.8)		
Capitalized Expense	-	0.2	0.9	2.3	0.5	0.5	0.5	0.5		
Rentals (IFRS 16 impact)	-	-	(7.1)	(7.3)	(6.3)	(6.3)	(6.3)	(6.3)		
BIT	34.3	43.2	31.2	14.9	53.7	85.5	57.7	59.5	11.8%	3.5%
EBIT growth	-32.8%	25.9%	-27.8%	-52.1%	259.4%	59.3%	-32.5%	3.1%		
EBIT/Revenues	5.0%	6.4%	4.6%	2.6%	6.5%	8.4%	6.9%	7.0%		
mpact of Goodwill & Others	-	-	-	-	-	-	-	-		
Net Financial Result	(6.4)	(6.3)	(6.5)	(8.5)	(3.1)	(5.1)	(4.7)	(3.9)		
ncome by the Equity Method	0.7	1.1	0.4	0.5	0.6	0.6	0.6	0.6		
Ordinary Profit	28.7	38.0	25.1	7.0	51.2	81.0	53.7	56.2	15.6%	3.2%
Ordinary Profit Growth	-36.7%	32.5%	-34.0%	-72.2%	632.4%	58.4%	-33.8%	4.8%		
Extraordinary Results	(0.1)	-	(2.5)	7.0		- 01.0	F2 7	FC 2	45 70/	2.20/
Profit Before Tax	<b>28.6</b>	38.0	22.6	7.0	<b>51.2</b>	81.0	<b>53.7</b>	<b>56.2</b>	15.7%	3.2%
Tax Expense	15.9	6.9	8.4	(0.7)	(7.9)	(15.4)	(10.2)	(10.7)		
Effective Tax Rate Minority Interests	n.a. -	n.a. -	n.a. -	10.4%	15.4%	19.0% -	19.0% -	19.0%		
Discontinued Activities	-	-	-	-	-	-	-	-		
Net Profit	44.5	44.9	31.0	6.3	43.3	65.6	43.5	45.5	-0.7%	1.7%
Net Profit growth	-1.5%	0.9%	-30.8%	-79.8%	592.0%	51.6%	-33.8%	4.8%	3.770	2.770
Ordinary Net Profit	50.4	35.0	20.7	7.1	43.6	65.6	43.5	45.5	-3.6%	1.4%
Ordinary Net Profit growth	11.6%	-30.6%	-40.9%	-65.8%	517.1%	50.5%	-33.8%	4.8%		_,,,,
									CA	GR
Cash Flow (EUR Mn)	2017	2018	2019	2020	2021	2022e	2023e	<b>2024</b> e	17-21	21-24e
Recurrent EBITDA						114.0	86.9	89.1	5.0%	1.4%
Rentals (IFRS 16 impact)						(6.3)	(6.3)	(6.3)		
Norking Capital Increase						(23.3)	8.2	(0.4)		
Recurrent Operating Cash Flow						84.4	88.8	82.4	-2.8%	17.4%
CAPEX						(35.0)	(30.0)	(30.0)		
Net Financial Result affecting the Cash Flow						(5.1)	(4.7)	(3.9)		
ax Expense						(15.4)	(10.2)	(10.7)		
Recurrent Free Cash Flow						28.9	43.9	37.8	-32.6%	97.7%
Restructuring Expense & Other non-rec.						-	-	-		
Acquisitions / + Divestures of assets						-	-	-		
Extraordinary Inc./Exp. Affecting Cash Flow						20.0	42.0	27.0		40.70
Free Cash Flow						28.9	43.9	37.8	n.a.	18.7%
Capital Increase Dividends						(19.7)	(12.2)	(11.8)		
DIVIDENDS						(8.2)	(13.1)	(9.6)		

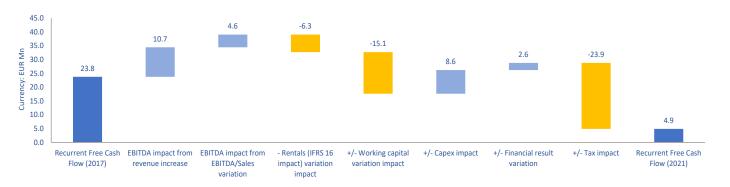


# Appendix 2. Free Cash Flow

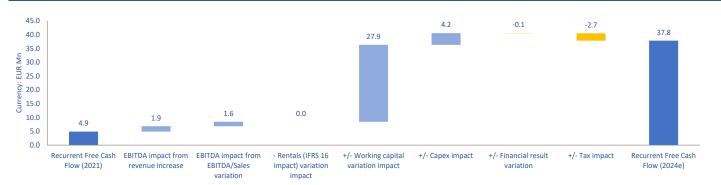
A) Cash Flow Analysis (FLID Ma)	2019	2010	2020	2024	20220	2022-	2024-		AGR 21.24c
A) Cash Flow Analysis (EUR Mn)	2018	2019	2020	2021	2022e	2023e	2024e	18-21	21-246
Recurrent EBITDA	64.3	58.0	48.2	85.6	114.0	86.9	89.1	10.0%	1.4%
Recurrent EBITDA growth	-8.5%	-9.7%	-16.9%	77.4%	33.3%	-23.8%	2.5%		
Rec. EBITDA/Revenues	9.5%	8.6%	8.3%	10.4%	11.2%	10.3%	10.4%		
Rentals (IFRS 16 impact)	-	(7.1)	(7.3)	(6.3)	(6.3)	(6.3)	(6.3)		
+/- Working Capital increase	(17.1)	28.8	35.0	(28.3)	(23.3)	8.2	(0.4)		
= Recurrent Operating Cash Flow	47.2	79.8	76.0	51.0	84.4	88.8	82.4	2.6%	17.4%
Rec. Operating Cash Flow growth	-17.4%	69.1%	-4.8%	-32.9%	65.6%	5.2%	-7.2%		
Rec. Operating Cash Flow / Sales	7.0%	11.8%	13.1%	6.2%	8.3%	10.5%	9.6%		
- CAPEX	(42.1)	(37.1)	(34.1)	(34.2)	(35.0)	(30.0)	(30.0)		
- Net Financial Result affecting Cash Flow	(6.3)	(5.1)	(5.8)	(3.8)	(5.1)	(4.7)	(3.9)		
- Taxes	6.9	0.4	5.6	(8.0)	(15.4)	(10.2)	(10.7)		
= Recurrent Free Cash Flow	5.6	38.1	41.7	4.9	28.9	43.9	37.8	-4.4%	97.7%
Rec. Free Cash Flow growth	-76.4%	579.7%	9.4%	-88.2%	489.8%	52.1%	-13.9%		
Rec. Free Cash Flow / Revenues	0.8%	5.6%	7.2%	0.6%	2.8%	5.2%	4.4%		
- Restructuring expenses & others	-	-	-	-	-	-	-		
- Acquisitions / + Divestments	-	5.7	-	-	_	-	_		
+/- Extraordinary Inc./Exp. affecting Cash Flow	(4.7)	(22.1)	(6.4)	17.7	-	_	_		
= Free Cash Flow	0.9	21.7	35.2	22.6	28.9	43.9	37.8	n.a.	18.7%
Free Cash Flow growth	-2.4%	n.a.	62.1%	-35.9%	27.9%	52.1%	-13.9%		
cash rion growth	2.4/0	m.u.	JZ.1/0	33.370	27.370	JZ.1/0	13.3/0		
Recurrent Free Cash Flow - Yield (s/Mkt Cap)	1.7%	11.4%	12.5%	1.5%	8.7%	13.2%	11.3%		
Free Cash Flow Yield (s/Mkt Cap)	0.3%	6.5%	12.5% 10.6%	1.5% 6.8%	8.7% 8.7%	13.2%	11.3%		
ree cush riow held (s) with cup)	0.5%	0.5%	10.0%	0.0%	0.770	15.2%	11.5%		
NA web tical Devices of Assessed Decomposit Free Cook									
B) Analytical Review of Annual Recurrent Free Cash	2040	2010	2020	2024	2022	2022	2024		
Flow Performance (Eur Mn)	2018	2019	2020	2021	2022e	2023e	2024e		
Recurrent FCF(FY - 1)	23.8	5.6	38.1	41.7	4.9	28.9	43.9		
BITDA impact from revenue increase	(1.2)	0.1	(8.4)	20.3	20.5	(19.9)	1.3		
BITDA impact from EBITDA/Sales variation	(4.7)	(6.3)	(1.4)	17.0	7.9	(7.3)	0.9		
Recurrent EBITDA variation	(6.0)	(6.2)	(9.8)	37.3	28.5	(27.2)	2.2		
Rentals (IFRS 16 impact) variation impact	-	(7.1)	(0.2)	1.0	-	-	-		
+/- Working capital variation impact	(3.9)	45.9	6.2	(63.3)	4.9	31.6	(8.6)		
Recurrent Operating Cash Flow variation	(9.9)	32.6	(3.8)	(25.0)	33.4	4.4	(6.4)		
+/- CAPEX impact	0.7	5.0	3.0	(0.1)	(0.8)	5.0	-		
+/- Financial result variation	0.0	1.3	(0.7)	2.0	(1.3)	0.4	0.8		
+/- Tax impact	(9.0)	(6.4)	5.1	(13.6)	(7.4)	5.2	(0.5)		
Recurrent Free Cash Flow variation	(18.2)	32.5	3.6	(36.8)	24.0	15.0	(6.1)		
Recurrent Free Cash Flow	5.6	38.1	41.7	4.9	28.9	43.9	37.8		
recurrence cash now	3.0	30.1	41.7	4.5	20.5	43.5	37.0		
c) "FCF to the Firm" (pre debt service) (EUR Mn)	2018	2019	2020	2021	2022e	2023e	2024e	18-21	AGR 21-24
BIT	43.2	31.2	14.9	<b>53.7</b>	85.5	<b>57.7</b>	<b>59.5</b>	7.5%	3.5%
* Theoretical Tax rate	0.0%	0.0%	10.4%	15.4%	19.0%	19.0%	19.0%		
= Taxes (pre- Net Financial Result)	-	-	(1.6)	(8.2)	(16.3)	(11.0)	(11.3)		
Recurrent EBITDA	64.3	58.0	48.2	85.6	114.0	86.9	89.1	10.0%	1.4%
Rentals (IFRS 16 impact)	-	(7.1)	(7.3)	(6.3)	(6.3)	(6.3)	(6.3)		
+/- Working Capital increase	(17.1)	28.8	35.0	(28.3)	(23.3)	8.2	(0.4)		
= Recurrent Operating Cash Flow	47.2	79.8	76.0	51.0	84.4	88.8	82.4	2.6%	17.49
- CAPEX	(42.1)	(37.1)	(34.1)	(34.2)	(35.0)	(30.0)	(30.0)		
- Taxes (pre- Financial Result)	-	-	(1.6)	(8.2)	(16.3)	(11.0)	(11.3)		
= Recurrent Free Cash Flow (To the Firm)	5.1	42.7	40.3	8.5	33.1	47.8	41.1	18.7%	69.39
Rec. Free Cash Flow (To the Firm) growth	-64.4%	742.2%	-5.6%	-79.0%	291.2%	44.3%	-14.1%		55.57
Rec. Free Cash Flow (To the Firm) / Revenues	0.7%	6.3%	7.0%	1.0%	3.2%	5.7%	4.8%		
- Acquisitions / + Divestments	0.7%								
•		5.7	- (C A)	- 177	-	-	-		
+/- Extraordinary Inc./Exp. affecting Cash Flow	(4.7)	(22.1)	(6.4)	17.7	22.4	47.0	- 41.1		400
= Free Cash Flow "To the Firm"	0.4	26.3	33.9	26.2	33.1	47.8	41.1	n.a.	16.29
Free Cash Flow (To the Firm) growth	-97.1%	n.a.	28.5%	-22.7%	26.6%	44.3%	-14.1%		
Rec. Free Cash Flow To the Firm Yield (o/EV)	1.3%	11.1%	10.4%	2.2%	8.6%	12.4%	10.6%		



### Recurrent Free Cash Flow accumulated variation analysis (2017 - 2021)



### Recurrent Free Cash Flow accumulated variation analysis (2021 - 2024e)



#### Recurrent EBITDA vs Recurrent Free Cash Flow



# Stock performance vs EBITDA 12m forward



# Appendix 3. EV breakdown at the date of this report

	EUR Mn	Source
Market Cap	333.8	
+ Minority Interests	-	6m Results 2022
+ Provisions & Other L/T Liabilities	16.5	6m Results 2022
+ Net financial debt	70.5	6m Results 2022
- Financial Investments	34.6	6m Results 2022
+/- Others		
Enterprise Value (EV)	386.2	



# Appendix 4. Historical performance (1)

Historical performance															CA	GR
(EUR Mn)	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022e	2023e	2024e	11-21	21-24e
Total Revenues	686.0	677.5	625.0	603.7	618.3	602.5	689.3	677.1	677.9	579.3	822.9	1,020.4	842.5	854.8	1.8%	1.3%
Total Revenues growth	12.6%	-1.2%	-7.8%	-3.4%	2.4%	-2.5%	14.4%	-1.8%	0.1%	-14.6%	42.1%	24.0%	-17.4%	1.5%		
EBITDA	16.2	8.4	24.5	16.9	32.9	61.5	48.5	67.3	62.4	47.3	85.2	114.0	86.9	89.1	18.0%	1.5%
EBITDA growth	456.2%	-48.2%	190.5%	-31.1%	95.3%	87.0%	-21.1%	38.6%	-7.2%	-24.2%	80.0%	33.9%	-23.8%	2.5%		
EBITDA/Sales	2.4%	1.2%	3.9%	2.8%	5.3%	10.2%	7.0%	9.9%	9.2%	8.2%	10.4%	11.2%	10.3%	10.4%		
Net Profit	(0.8)	(12.1)	(0.3)	(7.1)	7.2	45.2	44.5	44.9	31.0	6.3	43.3	65.6	43.5	45.5	49.4%	1.7%
Net Profit growth	94.2%	n.a.	97.4%	n.a.	202.0%	523.8%	-1.5%	0.9%	-30.8%	-79.8%	592.0%	51.6%	-33.8%	4.8%		
Adjusted number shares (Mn)	100.6	100.8	103.5	111.5	114.0	114.1	112.3	109.2	106.2	102.6	101.0	98.8	96.6	96.6		
EPS (EUR)	-0.01	-0.12	0.00	-0.06	0.06	0.40	0.40	0.41	0.29	0.06	0.43	0.66	0.45	0.47	49.4%	3.2%
EPS growth	94.2%	n.a.	97.4%	n.a.	n.a.	n.a.	0.1%	3.7%	-28.9%	-79.1%	n.a.	55.0%	-32.3%	4.8%		
Ord. EPS (EUR)	-0.01	-0.12	0.00	-0.06	0.06	0.40	0.45	0.32	0.19	0.07	0.43	0.66	0.45	0.47	49.5%	3.0%
Ord. EPS growth	94.2%	n.a.	97.4%	n.a.	n.a.	n.a.	13.4%	-28.6%	-39.2%	-64.7%	n.a.	53.8%	-32.3%	4.8%		
CAPEX	(8.1)	(16.1)	(4.4)	(6.2)	(9.2)	(18.7)	(42.8)	(42.1)	(37.1)	(34.1)	(34.2)	(35.0)	(30.0)	(30.0)		
CAPEX/Sales %)	1.2%	2.4%	0.7%	1.0%	1.5%	3.1%	6.2%	6.2%	5.5%	5.9%	4.2%	3.4%	3.6%	3.5%		
Free Cash Flow	3.4	3.4	19.6	23.4	6.6	20.5	0.9	0.9	21.7	35.2	22.6	28.9	43.9	37.8	20.9%	18.7%
ND/EBITDA (x) <sup>(2)</sup>	3.3x	17.3x	5.2x	6.1x	2.8x	1.3x	1.8x	1.6x	1.6x	1.6x	0.7x	0.5x	0.5x	0.3x		
P/E (x)	n.a.	n.a.	n.a.	n.a.	8.9x	4.3x	6.7x	7.1x	8.4x	34.6x	6.8x	5.2x	7.7x	7.3x		
EV/Sales (x)	0.18x	0.27x	0.28x	0.24x	0.26x	0.48x	0.60x	0.69x	0.57x	0.53x	0.44x	0.38x	0.46x	0.45x		
EV/EBITDA (x) (2)	7.6x	22.1x	7.3x	8.7x	5.0x	4.7x	8.5x	6.9x	6.2x	6.5x	4.2x	3.4x	4.4x	4.3x		
Absolute performance	-4.8%	-41.2%	18.7%	-17.3%	56.7%	198.7%	57.0%	9.9%	-15.8%	-14.0%	37.8%	18.7%				
Relative performance vs Ibex 35	9.6%	-38.3%	-2.2%	-20.2%	68.8%	204.8%	46.2%	29.2%	-24.7%	1.7%	27.7%	27.8%				

Note 1: The multiples are historical, calculated based on the price and EV at the end of each year, except (if applicable) in the current year, when multiples would be given at current prices. The absolute and relative behavior corresponds to each exercise (1/1 to 31/12). The source, both historical multiples and the evolution of the price, is Factset.

Note 2: All ratios and multiples on EBITDA refer to total EBITDA (not to recurrent EBITDA).

# Appendix 5. Main peers 2022e

			Europe				USA		_	
	EUR Mn	BASF SE	Solvay	Covestro AG	Average	DowDuPont	Olin Corp	Westlake	Average	ECR
	Ticker (Factset)	BAS-DE	SOLB-BE	1COV-DE		DOW-US	OLN-US	WLK-US		ECR-ES
Market data	Country	Germany	Belgium	Germany		USA	USA	USA		Spain
ga ga	Market cap	40,174.3	9,014.3	6,474.1		36,297.4	7,333.0	11,882.4		333.8
	Enterprise value (EV)	62,356.8	13,307.9	8,459.1		48,994.1	10,118.4	15,923.9		386.2
	Total Revenues	86,645.4	12,531.4	17,713.2		58,076.8	9,644.6	16,070.0		1,020.4
	Total Revenues growth	10.2%	9.6%	11.4%	10.4%	7.8%	10.4%	39.2%	19.1%	24.0%
	2y CAGR (2022e - 2024e)	-1.5%	1.3%	-1.2%	-0.5%	-2.6%	-3.9%	-2.5%	-3.0%	-8.5%
	EBITDA	10,890.9	2,600.7	2,174.7		10,851.9	2,571.8	4,778.1		114.0
	EBITDA growth	1.3%	18.9%	-29.2%	-3.0%	3.2%	13.6%	33.1%	16.6%	33.9%
uc	2y CAGR (2022e - 2024e)	-1.3%	1.2%	5.7%	1.8%	-6.4%	-7.0%	-10.8%	-8.1%	-11.6%
atic	EBITDA/Revenues	12.6%	20.8%	12.3%	15.2%	18.7%	26.7%	29.7%	25.0%	11.2%
Basic financial information	EBIT	7,085.5	1,760.5	1,255.5		7,983.9	1,981.9	3,723.4		85.5
ii	EBIT growth	1.9%	37.3%	-44.2%	-1.7%	3.3%	17.7%	34.6%	18.5%	59.3%
<u>a</u>	2y CAGR (2022e - 2024e)	-3.1%	0.8%	8.7%	2.1%	-9.5%	-8.1%	-13.3%	-10.3%	-16.6%
anc	EBIT/Revenues	8.2%	14.0%	7.1%	9.8%	13.7%	20.5%	23.2%	19.2%	8.4%
ij	Net Profit	4,933.1	1,142.9	853.7		5,654.8	1,395.3	2,693.6		65.6
ısic	Net Profit growth	-11.3%	21.2%	-47.2%	-12.4%	-8.1%	9.8%	37.0%	12.9%	51.6%
å	2y CAGR (2022e - 2024e)	-2.3%	0.7%	9.4%	2.6%	-9.9%	-10.2%	-14.3%	-11.4%	-16.7%
	CAPEX/Sales %	5.0%	7.1%	5.7%	5.9%	3.5%	2.2%	6.1%	4.0%	3.4%
	Free Cash Flow	2,411.7	758.9	434.0		5,871.7	1,677.5	2,550.6		28.9
	Net financial debt	17,673.8	2,803.6	2,312.2		9,858.2	1,655.5	2,473.3		58.6
	ND/EBITDA (x)	1.6	1.1	1.1	1.3	0.9	0.6	0.5	0.7	0.5
	Pay-out	64.5%	35.5%	52.0%	50.6%	36.2%	9.0%	5.6%	16.9%	20.0%
	P/E (x)	6.9	7.6	7.3	7.3	6.4	5.4	4.4	5.4	5.2
SO	P/BV (x)	1.0	1.0	0.8	0.9	1.9	2.5	1.2	1.9	0.9
\ati	EV/Revenues (x)	0.7	1.1	0.5	0.8	0.8	1.0	1.0	1.0	0.4
Multiples and Ratios	EV/EBITDA (x)	5.7	5.1	3.9	4.9	4.5	3.9	3.3	3.9	3.4
sar	EV/EBIT (x)	8.8	7.6	6.7	7.7	6.1	5.1	4.3	5.2	4.5
ple	ROE	13.9	12.6	11.1	12.5	29.7	47.4	26.2	34.4	18.7
뜶	FCF Yield (%)	6.0	8.4	6.7	7.0	16.2	22.9	21.5	20.2	8.7
Σ	DPS	3.46	3.92	2.30	3.23	2.75	0.79	1.18	1.58	0.13
	Dvd Yield	7.9%	4.6%	6.9%	6.5%	5.4%	1.6%	1.3%	2.8%	3.8%

Note 1: Financial data, multiples and ratios based on market consensus (Factset). In the case of the company analyzed, own estimates (Lighthouse).

Note 2: All ratios and multiples on EBITDA refer to total EBITDA (not to recurrent EBITDA).

Ercros (ECR-ES / ECR SM) Report date: 3 Aug 2022

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Date of report	Recommendation	Price (EUR)	Target price (EUR)	Period of validity	Reason for report	Analyst
03-Aug-2022	n.a.	3.46	n.a.	n.a.	6m Results 2022	David López Sánchez
15-Jun-2022	n.a.	3.30	n.a.	n.a.	Estimates upgrade	David López Sánchez
04-May-2022	n.a.	3.31	n.a.	n.a.	3m Results 2022	David López Sánchez
25-Feb-2022	n.a.	2.96	n.a.	n.a.	12m Results 2021	David López Sánchez
10-Nov-2021	n.a.	3.45	n.a.	n.a.	9m Results 2021	David López Sánchez
29-Jul-2021	n.a.	3.29	n.a.	n.a.	6m Results 2021 - Estimates upgrade	David López Sánchez
12-May-2021	n.a.	3.10	n.a.	n.a.	3m Results 2021 - Estimates upgrade	David López Sánchez
26-Feb-2021	n.a.	2.36	n.a.	n.a.	12m Results 2020	David López Sánchez
16-Nov-2020	n.a.	1.97	n.a.	n.a.	9m Results 2020	David López Sánchez
03-Aug-2020	n.a.	1.70	n.a.	n.a.	6m Results 2020 - Estimates upgrade	David López Sánchez
15-May-2020	n.a.	1.87	n.a.	n.a.	3m Results 2020	David López Sánchez
30-Apr-2020	n.a.	2.55	n.a.	n.a.	Estimates downgrade	David López Sánchez
02-Mar-2020	n.a.	2.19	n.a.	n.a.	12m Results 2019	David López Sánchez
06-Nov-2019	n.a.	2.32	n.a.	n.a.	9m Results 2019 - Estimates upgrade	David López Sánchez
29-Jul-2019	n.a.	1.84	n.a.	n.a.	6m Results 2019	David López Sánchez
03-Jun-2019	n.a.	2.08	n.a.	n.a.	Initiation of Coverage	David López Sánchez

